** PUBLIC DISCLOSURE COPY **

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Department of the Treasury Internal Revenue Service

Do not enter Social Security numbers on this form as it may be made public.

► Information about Form 990 and its instructions is at www.irs.gov/form990

Open to Public Inspection

A F	or the 2	2013 calendar year, or tax year beginning $JUL\ 1$, $2UL3$ and e	وnding ب	UN 30, 2014					
B Ci	neck if oplicable:	C Name of organization		D Employer identific	ation number				
	Address change	CHATHAM UNIVERSITY			74 5000				
	Name change	Doing Business As		25-07	717890				
F	Initial return Termin-	Number and street (or P.O. box if mail is not delivered to street address) WOODLAND ROAD	Room/suite	E Telephone number 412-3	365-1100				
\vdash	Jated JAmende Jreturn		-	G Gross receipts \$	78,562,486.				
\vdash	Applica- tion	PITTSBURGH, PA 15232		H(a) Is this a group re	turn				
_	pending	F Name and address of principal officer:DR. ESTHER L. BARAZ	ZZONE		? Yes X No				
		SAME AS C ABOVE		H(b) Are all subordinates in	cluded? Yes No				
I T	ax-exer	npt status: X 501(c)(3) 501(c)() (insert no.) 4947(a)(1) o	or 527	If "No," attach a	list. (see instructions)				
JV	Vebsite	:▶ WWW.CHATHAM.EDU		H(c) Group exemption	n number				
K F	orm of o	rganization: X Corporation Trust Association Other	L Year	of formation: 1869 M	State of legal domicile: PA				
	rt II	Summary							
	1 B	riefly describe the organization's mission or most significant activities: PROVI	ISION	OF UNDERGRAI	DUATE AND				
Activities & Governance	G	RADUATE EDUCATION.							
rna	2 0	check this box if the organization discontinued its operations or dispos	sed of more	e than 25% of its net as	sets.				
Ş	l	lumber of voting members of the governing body (Part VI, line 1a)			27				
Ğ		lumber of independent voting members of the governing body (Part VI, line 1b)			24				
ος (γ	ı	otal number of individuals employed in calendar year 2013 (Part V, line 2a)		1	1431				
iţie		otal number of volunteers (estimate if necessary)		1 1	500				
ξį		otal unrelated business revenue from Part VIII, column (C), line 12			106,285.				
ď		let unrelated business taxable income from Form 990-T, line 34			0.				
_				Prior Year	Current Year				
45	8 0	Contributions and grants (Part VIII, line 1h)		17,614,973.	22,562,049.				
Revenue	L	Program service revenue (Part VIII, line 2g)	I .	50,563,248.	51,321,579.				
Š	1	nvestment income (Part VIII, column (A), lines 3, 4, and 7d)		1,340,688.	1,194,077.				
æ	1	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		-398,999.	-503,377.				
		otal revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		69,119,910.	74,574,328.				
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		9,591,454.	8,864,025.				
	1	Benefits paid to or for members (Part IX, column (A), line 4)	1	0.	0.				
"		Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		22,164,040.	28,716,826.				
Expenses		Professional fundraising fees (Part IX, column (A), line 11e)		28,624.	0.				
ben	10a	Fotal fundraising expenses (Part IX, column (D), line 25) \(\bigs_1, 567, 1	23.		7-40				
Ä		Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		23,953,567.	20,458,708.				
		Fotal expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		55,737,685.	58,039,559.				
		Revenue less expenses. Subtract line 18 from line 12		13,382,225.	16,534,769.				
or ses	7	Teveride less experises. Cubitate into 10 from into 12		eginning of Current Year	End of Year				
ets C	20	Fotal assets (Part X, line 16)		185,848,768.	210,855,688.				
ASSI	21	Total liabilities (Part X, line 26)		73,954,275.	71,512,823.				
Net Assets o	22	Net assets or fund balances. Subtract line 21 from line 20		111,894,493.	139,342,865.				
	art II								
		Ities of perjury, I declare that I have examined this return, including accompanying schedule	s and stater	ments, and to the best of m	y knowledge and belief, it is				
true	e. correct	t, and complete. Declaration of preparer (other than officer) is based on all information of w	hich prepare	er has any knowledge.					
Sign Signature of officer Date									
Here WALTER FOWLER, VICE PRESIDENT FINANCE & ADMIN									
Type or print name and title									
		Print/Type preparer's name Preparer's signature		Date Check	PTIN				
Pai	iđ	SUSAN M. KIRSCH	$ \mathcal{U} $	1/3/15 if self-employ					
	parer	Firm's name SCHNEIDER DOWNS & CO., INC.		Firm's EIN	25-1408703				
	e Only	Firm's address ONE PPG PLACE SUITE 1700							
	,	PITTSBURGH, PA 15222		Phone no. (4	12)261-3644				
Ma	May the IRS discuss this return with the preparer shown above? (see instructions)								

Form 8868 (Rev. 1-2014)					
If you are filing for an Additional (Not Automatic) 3-Month E Note Only complete Rest II if you have already to the dead of the second to the second t	xtension.	complete only Part II and check this	hov		Page 2
note. Only complete Part if if you have already been granted an	automatic	3-month extension on a proviously 6	nox		لکھا ▼
in you are ming for an Automatic 3-Month Extension, comple	ete only P:	art I (on nace 1)			
Part II Additional (Not Automatic) 3-Month I	xtensio	n of Time. Only file the origina	al (no c	onies ne	eded)
					r, see instructions
Type or Name of exempt organization or other filer, see instru	uctions.				ation number (EIN) or
print			pioy(, identince	MONTHUMBER (EIN) OF
File by the CHATHAM UNIVERSITY				25-0	717890
tiling your Number, street, and room or suite no. If a P.O. box,	see instruc	tions.	Social s		nber (SSN)
return, See WOODLAND ROAD					(33.4)
City, town or post office, state, and ZIP code. For a print PITTSBURGH, PA 15232	oreign add	dress, see instructions.			
Enter the Return code for the return that this application is for (file	e a separa	te application for each return)	••••		01
Application	Return	Application			Datum
is For	Code	Is For			Return
Form 990 or Form 990-EZ	01		7.		Code
Form 990-BL	02	Form 1041-A			08
Form 4720 (individual)	03	Form 4720 (other than individual)			09
Form 990-PF	04	Form 5227			10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069			11
Form 990-T (trust other than above) STOP! Do not complete Part II if you were not already granted	06	Form 8870			12
 The books are in the care of JENNIFER LUNDY Telephone No. ► (412)365-1145 If the organization does not have an office or place of busines If this is for a Group Return, enter the organization's four digit box If it is for part of the group, check this box If it is for part of the group, check this box If it request an additional 3-month extension of time untiles. If the tax year entered in line 5 is for less than 12 months, of the change in accounting period. State in detail why you need the extension ADDITIONAL TIME IS NEEDED IN GROUPLETE AND ACCURATIONAL TIME IS NEEDED IN GROUPLETE AND ACCURATIONAL TIME IS NEEDED IN GROUPLETE AND ACCURATIONAL TIME IS SECONDERS. 	Group Exe and atta MAY JUL 1 check rease ORDER	emption Number (GEN) If ch a list with the names and EINs of a 15, 2015, and ending on: Initial return	this is fo all memb JUN Final	r the whole ers the ext 30, return	e group, check this tension is for.
nonrefundable credits. See instructions.	, or ouse, e	enter the tentative tax, less any	8a	s	0.
b If this application is for Forms 990-PF, 990-T, 4720, or 6069	, enter an	refundable credits and estimated	- Ja	*	
tax payments made. Include any prior year overpayment al					
previously with Form 8868.		,	8b	s	0.
C Balance due. Subtract line 8b from line 8a. Include your pa	yment wit	h this form, if required, by using			
EFTPS (Electronic Federal Tax Payment System). See instr			_ 8c	\$	0.
Signature and Verificat Under penalties of perjury, I declare that I have examined this form, includ it is true, correct, and consulete, and that I am authorized to prepare this form	ina accomp	st be completed for Part II or anying schedules and statements, and to	-	f my knowle	dge and belief,
Signature Title			Date		
THE P			Date		8868 (Rev. 1-2014)

Form 8868 (Rev. January 2014)

Department of the Treasury Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return

File a separate application for each return.

▶ Information about Form 8868 and its instructions is at www.irs.gov/form8868 •

OMB No. 1545-1709

If you a	re filing for an Automatia 2 Month Catalana					
• If you a	re filing for an Automatic 3-Month Extension, comple	ete only P	art I and check this box			X
Do not co	re filling for an Additional (Not Automatic) 3-Month Ex	xtension,	complete only Part II (on page 2 of	this form	1).	
Electronic	mplete Part II unless you have already been granted	an autom	atic 3-month extension on a previous	sly filed F	Form 8868.	
required to	c filing (e-file). You can electronically file Form 8868 if	уоц пееа	a 3-month automatic extension of tin	ne to file	(6 months for a corp	oration
of time to	o file Form 990-T), or an additional (not automatic) 3-mo	onth exten	ision of time. You can electronically f	ile Form	8868 to request an e	extension
Personal F	file any of the forms listed in Part I or Part II with the ex	ception o	f Form 8870, Information Return for T	Transfers	s Associated With Ce	ertain
visit www	Benefit Contracts, which must be sent to the IRS in papers. In papers of the IRS in papers of	per format	(see instructions). For more details o	on the ele	ectronic filing of this	form,
Part 12	Automatic 3-Month Extension of Time	S. Only				
		e. Only	submit original (no copies nee	eded).		
Part I only	tion required to file Form 990-T and requesting an auto	matic 6-m	onth extension - check this box and o	complete	e ,	
All other c	orporations (including 1120-C filers), partnerships, REN me tax returns.	IICs, and t	trusts must use Form 7004 to reques	t an exte	ension of time	. [_]
					ler's identifying nur	nber
Type or	Name of exempt organization or other filer, see instru	ictions.			er identification num	
print	CUADUAM HATTYDD GEDY					(=:(1)
File by the	CHATHAM UNIVERSITY				25-071789	9 0
due date for filing your return. See	Number, street, and room or suite no. If a P.O. box, s WOODLAND ROAD	ee instruc	tions.	Social s	ecurity number (SSN	i)
instructions.	City, town or post office, state, and ZIP code. For a for PITTSBURGH, PA 15232	oreign add	ress, see instructions.			
				·		
Enter the F	Return code for the return that this application in for (51)					
	Return code for the return that this application is for (file	e a separa	te application for each return)	•••••		0 1
Applicatio	n	Return	Application			
ls For		Code	Is For			Return
	or Form 990-EZ	01	Form 990-T (corporation)	 -		Code
Form 990-E	3L	02	Form 1041-A			07
Form 4720	(individual)	03	Form 4720 (other than individual)			08
Form 990-F		04	Form 5227			10
	(sec. 401(a) or 408(a) trust)	05	Form 6069			11
Form 990-1	(trust other than above)	06	Form 8870			12
	JENNIFER LUNDY					12
The boo	iks are in the care of WOODLAND ROAD -	- PITI	SBURGH, PA 15232			
Telepho	ne No. ► (412)365-1145		Fax No.			
If the or	ganization does not have an office or place of business	in the Un	ited States, check this box			
	tor a Group helum, enter the organization's four digit (aroup Exe	mption Number (GEN) If	thic ic fo	r the whele	hock this
70X	The is for part of the group, check this box	and attac	Ch a list with the names and FINs of a	all momb	ers the extension is	for
1 I requ	rest an automatic 3-month (6 months for a corporation FEBRUARY 15, 2015 to file the exempt	required t	n file Form 990. They topological of time .			101,
is for	the organization's return for:	. Organizat	don't eturn for the organization named	above.	The extension	
▶□	calendar year or					
$\triangleright \Sigma$	tax year beginning JUL 1, 2013	, and	d ending JUN 30, 2014		_%	
2 If the	tay year entered in line 4 is feeten at					
	tax year entered in line 1 is for less than 12 months, che Change in accounting period	neck reaso	on: Initial return Fi	nal retur	Π	
3a If this						
nonre	application is for Forms 990-BL, 990-PF, 990-T, 4720,	or 6069, e	enter the tentative tax, less any			
	efundable credits. See instructions.			3a	\$	0.
- nullo	application is for Forms 990-PF, 990-T, 4720, or 6069,	enter any	refundable credits and		-	
c Balar	ated tax payments made. Include any prior year overpa	ayment all	owed as a credit.	3b	\$	0.
hytie	ing FETPS (Flectronic Federal Tax Pourport System)	ment with	ithis form, if required,			
aution If	ing EFTPS (Electronic Federal Tax Payment System), S	ee instruc	tions.	3c	\$	0.
100000110				53-EO ar	nd Form 8879-EO for	payment
HA For	Privacy Act and Paperwork Reduction Act Notice, s	see instru	ctions.		Form 8868 (Re	v. 1-2014)

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	_4	X	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8	X	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		x
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent	Ť		
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, IX, or X			-
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total	110		-
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	x	
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total	110		
_	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
ď	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in	110		
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	110		
-	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	- 111		
	Schedule D, Parts XI and XII	12a		x
b	Was the organization included in consolidated, independent audited financial statements for the tax year?	12.0		
-	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	X	
14a		14a	-23	Х
b	Did the organization maintain an office, employees, or agents outside of the United States? Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,	14a		
_	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	Х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	140	22	
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	13		- 25
10	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	4.0		х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX.	16		21
"		47	х	
19	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	17		
18		4.0		~
10	1c and 8a? If "Yes," complete Schedule G, Part II	18	-	X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	40		X
20-2	complete Schedule G, Part III	19		X
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	-	
<u>n</u>	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	000	(0015)
		Form	990	(2013)

Га	Checkinst of Required Schedules (continued)			
			Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	X	
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX,			
	column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	X	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25a	24a	X	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Х
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		х
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Х
	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		х
h	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and	200		
-	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Ochselvite I. Book I.	25b		x
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or	200		
20	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so,			
		000		x
07	complete Schedule L, Part II Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial	26		
27				
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			x
00	of any of these persons? If "Yes," complete Schedule L, Part III	27		
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV	1		
_	instructions for applicable filing thresholds, conditions, and exceptions):		111	- ₩
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,	l	₹.	1
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	X	-
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			٠,,
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?			199
	If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			٠,,
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	X	ļ
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	X	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	<u> </u>	ļ
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37	ļ	X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note. All Form 990 filers are required to complete Schedule O	38	X	

Form	990 (2013) CHATHAM UNIVERSITY 25-0717	890	Р	age 5
Par				ago -
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable		100	110
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
·	(gambling) winnings to prize winners?	1c	Х	1/2
22	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,	IC		
Za	filed for the calendar year ending with or within the year covered by this return 2a 1431			
h	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?		Х	
D		2b		
2-	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)		х	*
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	X	-
	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O	3b		
4 a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a		77	
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	X	-
b	If "Yes," enter the name of the foreign country: ► <u>CAYMAN ISLANDS</u>			
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible as charitable contributions?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	X	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	X	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			
	to file Form 8282?	7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g	N/	A
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	N/	A
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting $\mathrm{N/A}$			
	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966? N/A	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person? N/A	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12 N/A 10a	'		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			100
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders N/A 11a			
b	Gross income from other sources (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	1		
a	Is the organization licensed to issue qualified health plans in more than one state? N/A	13a		
-	Note. See the instructions for additional information the organization must report on Schedule O.		i	
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
~	organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand 13c			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		
			990	(2013
		. 5,,,,		,, .

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 27 1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. 24 b Enter the number of voting members included in line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other X 2 officer, director, trustee, or key employee? Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 X of officers, directors, or trustees, or key employees to a management company or other person? X Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? Did the organization become aware during the year of a significant diversion of the organization's assets? 5 6 Did the organization have members or stockholders? 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or X 7a more members of the governing body? b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or X 7b persons other than the governing body? Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: X 8a a The governing body? X 8b Each committee with authority to act on behalf of the governing body? Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the X organization's mailing address? If "Yes," provide the names and addresses in Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No 10a Х 10a Did the organization have local chapters, branches, or affiliates? b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? X 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990. X 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a 12b b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe 12c in Schedule O how this was done X 13 Did the organization have a written whistleblower policy? 13 X 14 Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? X 15a a The organization's CEO, Executive Director, or top management official X 15b Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a X 16a taxable entity during the year? b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's X exempt status with respect to such arrangements? Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ightharpoons Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. Another's website X Upon request Other (explain in Schedule O) X Own website Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. State the name, physical address, and telephone number of the person who possesses the books and records of the organization: JENNIFER LUNDY - (412)365-1145 WOODLAND ROAD, PITTSBURGH, PA 15232

332006 10-29-13

Form 990 (2013) Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees;

Check this box if neither the organization r	(B)			((C)			(D)	(É)	(F)
Name and Title	Average	(do	not o	Pos	ition	than	one	Reportable	Reportable	Estimated
	hours per	box	unle	ss pe	rson	is bot	h an	compensation	compensation	amount of
	week	π,	Ler ar	uau	II ect	ctor/trustee)		. from	from related	other
	(list any	irecto						the	organizations	compensation
	hours for related	e or d	tee			sated		organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization
	organizations	Individual trustee or director	Institutional trustee		yee	Highest compensated employee		(11 2) 1000 10100)		and related
	below	idual	ntion		Key employee	est co oyee	₩.			organizations
	line)	Indiv	Instit	Officer	Keye	Highe	Former			•
(1) GENARA ANDRADE, PH.D.	3.00									
TRUSTEE	0.00	X					L	0.	0.	0 .
(2) G. NICHOLAS BECKWITH III	3.00					П				
TRUSTEE	1.00	X	-			L		0.	15,000.	0 .
(3) BROOKS BROADHURST	3.00		1.0							
TRUSTEE	0.00	X						0.	0.	0
(4) LOUISE R. BROWN	3.00									
TRUSTEE	0.00	X	L		L	╙	L	0.	0.	0 .
(5) JANE BURGER	3.00									
TRUSTEE	0.00	X	L	L	L	L		0.	0.	0
(6) ANNETTE CALGARO	3.00	1								
TRUSTEE	0.00	X	Ļ	<u> </u>	Щ	辶		0.	0.	0
(7) MARTHA H. CARSON	3.00							_		
TRUSTEE		X	<u> </u>	<u> </u>	<u> </u>	igspace		0.	0.	0 .
(8) TERRI P. DEAN	3.00									
TRUSTEE	0.00	X	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	0.	0.	0
(9) GAIL EMERY	3.00									
TRUSTEE (EXITED 06/2014)	0.00	X	_		ļ	ļ	<u> </u>	0.	0.	0
(10) SIGO FALK	3.00									
TRUSTEE		X	Ļ	<u> </u>	<u> </u>	ļ	<u> </u>	0.	0.	0
(11) LAURA FISHER	3.00									
TRUSTEE (ENTERED 10/2013)	0.00	X	L	Ļ	L	ļ		0.	0.	0
(12) FREDDIE FU, M.D., D.SC. (HON),	3.00									
TRUSTEE	0.00	X	<u> </u>	<u> </u>		┡		0.	0.	0
(13) EVELYN FREEMAN, PH.D.	3.00									
TRUSTEE (ENTERED 06/2014)	0.00	X	<u> </u>	<u> </u>	<u> </u>	ļ	<u> </u>	0.	0.	0
(14) STEPHEN H. GREER	3.00	ļ		Ì						
TRUSTEE	1	X	_	Ļ	<u> </u>	ļ_	<u> </u>	0.	0.	0
(15) DIANE P. HOLDER	3.00	ļ.,								_
TRUSTEE	0.00	ļX.	ļ	<u> </u>	<u> </u>	 	<u> </u>	0.	0.	0
(16) CORDELIA SURAN JACOBS	3.00	1,,								_
TRUSTEE	0.00	X	<u> </u>	⇤	<u> </u>	╀		0.	0.	0
(17) JOANNE LAIPSON	3.00	٠,,							_	_
TRUSTEE	0.00	X		<u>. </u>		1		0.	0.	0 Form 990 (201)

332007 10-29-13

Form 990 (2013)

	1 UNIVERS.								25-0717	890) <u>P</u>	age 8
Gection A. Officers, Directors, 1		ploy T	rees			ighe	st C			_		
(A)	(B)			ر Pos	C) ition			(D)	(E)		(F)	
Name and title	Average hours per	(do	not c	heck	more	than	one	Reportable	Reportable	_	stimate	
	week					is bot or/trus		compensation from	compensation from related	aı	mount	
	(list any	tor						the	organizations	con	other opensa	
	hours for	direc				pa		organization	(W-2/1099-MISC)	1	rom th	
	related	trustee or director	ustee			ensat		(W-2/1099-MISC)	,	org	ganizat	ion
	organizations below	al tru:	nal tr		loyee	сошр					id relat	
	line)	Individual t	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			org	anizati	ions
(18) BRENDA MARSH	3.00	Ĕ	Ĕ	₹	<u>ā</u> .	± €	요			<u> </u>		
TRUSTEE (EXITED 06/2014)	0.00	v						0.	0			0
(19) KATHRYN MELLON	3.00		-	-	-	 	_		0.	 -		0 .
TRUSTEE (EXITED 06/2014)	0.00	x			ĺ			0.	0.			0.
(20) HENRY J. SIMONDS	3.00	 		- 7	┢			0.	0.			<u> </u>
TRUSTEE	0.00	x						0.	0.			0.
(21) ANDREW STOCKEY	3.00				-							
TRUSTEE (ENTERED 10/2013)	0.00	X						0.	0.			0.
(22) MARY B. TEMPLETON ESQ.	3.00	Г										
TRUSTEE		X						0.	0.			0.
(23) BONNIE WESTBROOK VANKIRK	3.00											
TRUSTEE	0.00	X						0.	0.			0.
(24) NANCY FOLLETT WAICHLER	3.00										_	
TRUSTEE	0.00	X						0.	0.			0.
(25) JENNIFER POTTER WINTON	3.50											
CHAIR		X		X	<u> </u>	Щ		0.	0.			0.
(26) JANE G. MURPHY, PH.D.	3.00							_				
VICE CHAIR	0.00			X				0.	0.			0.
1b Sub-total				• •				0.	15,000.			0.
c Total from continuation sheets to Par								1,984,893.	0.		2,5	
d Total (add lines 1b and 1c)							<u> </u>	1,984,893.	15,000.	67	2,5	92.
2 Total number of individuals (including be		ose	liste	ed al	DOVE	e) wh	o re	eceived more than \$100	,000 of reportable			1.0
compensation from the organization			_								Yes	19 No
3 Did the organization list any former office	er director ertm	icto	, ka		2012		0" !	aigheat component - I -			res	NO
line 1a? If "Yes," complete Schedule J f								=		_		Х
4 For any individual listed on line 1a, is the								er companyation from	the organization	3		
and related organizations greater than \$	\$150,000? If "Yes	ים טנ	mnl4	orioc eta S	Sche	i aiit ediile	. ULT J f.	or such individual	u ie organization	4	x	
and rolated organizations greater than t	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	20110	, 4416	. 0 /	or sacri marriduar		4	1 42	

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services

the organization. Report compensation for the calendar year ending with or with	in the organization's tax year.	•
(A)	(B)	(C)
Name and business address	Description of services	Compensation
SOTA CONSTRUCTION		
80 UNION AVENUE, PITTSBURGH, PA 15202	GENERAL CONTRACTOR	8,257,577.
MITHUN, PIER 56, 1201 ALASKAN WAY #200,		
SEATTLE, WA 98101	ARCHITECT	3,129,273.
PARKHURST DINING SERVICES		
P.O. BOX 644091, PITTSBURGH, PA 15264	FOOD SERVICE	2,100,905.
RED HOUSE COMMUNICATIONS		
1908 SARAH STREET, PITTSBURGH, PA 15203	PUBLIC RELATIONS	807,747.
INSIGHT INVESTMENTS, LLC, 260 N. CHARLES		
LINDGERG, SALT LAKE CITY, UT 84116	LEASING COMPANY	479,836.
2 Total number of independent contractors (including but not limited to those liste	ed above) who received more than	
\$100,000 of compensation from the organization > 26		•
ODU DADO IIII GOGOTON A COMPANIA OT ON		

SEE PART VII, SECTION A CONTINUATION SHEETS

rendered to the organization? If "Yes," complete Schedule J for such person

Form 990 (2013)

X

Name and title Average hours per week (list any hours for related organizations below line) VICE CHAIR (28) KENT MCELHATTAN (28) W. DUFF MCCRADY (29) W. DUFF MCCRADY (30) DR. ESTHER L. BARAZZONE PRESIDENT Average hours (check all that apply) and of the hours for related organization (check all that apply) and of the hours for related organizations (W-2/1099-MISC) Reportable compensation from the organization (W-2/1099-MISC) Reportable compensation from related organizations (W-2/1099-MISC) Reportable compensation from the organizations (W-2/1099-MISC) Reportable compensation from related organizations (W-2/1099-MISC) Reportable compensation from the organization (W-2/1099-MISC) Reportable compensation from related organizations (W-2/1099-MISC) Reportable compensation from related organizations (W-2/1099-MISC) Reportable compensation from the organization (W-2/1099-MISC) Reportable compensation from the organization (W-2/1099-MISC)	ion A. Officers, Directors, Trustees, K (A) (B)		i pic	,,,,,,	((ngn	1031	(D)	(E)	(5)
Nours Per Nours Per Nours Per Nours Per Nours Per Nours Per	` '									· ' '	(F) Estimated
Per Week (list any hours for related organizations) Per Week (list any hours for related organizations) Per		-	(cl					olv)		· '	amount of
Week (list any hours for related organizations below line) Week (list any hours for related organizations) Week (list any hours) Week (list any ho	pe	r	È				<u> </u>	Ú	<u> </u>	•	other
	wee	k					yee		the	ł	compensation
	,	•	ector				l de		organization	(W-2/1099-MISC)	from the
	I		or dir	يو			ated e		(W-2/1099-MISC)		organization
			ıstee	truste		83	bens				and related
	1 -		ual tru	ional		ploye	Com				organizations
			divid	stitut	ficer	sy em	ghes	ille i			
VICE CHAIR			드	E I	- 0	Ke	≡	೯			
(28) KENT MCELHATTAN 3.00 X X X 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00											
TREASURER			X		X		<u> </u>	<u> </u>	0.	0.	0
3.00 X										_	
SECRETARY			X		X			_	0.	0.	0
The color of the											
PRESIDENT			X		X			L	0.	0.	0
(31) WALTER B. FOWLER (SR. VP-FINANCE & ADMIN (32) WENYING XU (32) WENYING XU (33) WILLIAM T. CAMPBELL (33) WILLIAM T. CAMPBELL (34) ANN BOYD-STEWART (EXIT 9/2013) (35) DAVID M. HASSENZAHL (25) DEAN, SCHOOL OF SSE (36) KAROL DEAN (EXIT 5/2014) (26) DEAN, CHATHAM COLLEGE FOR WOMEN (37) PAUL D. STEINHAUS (30) D. 232,494. (31) 232,494. (32) 232,494. (31) XX 232,494. (31) 232,494. (31) XX 232,494. (31) 232,494. (31) 232,494. (31) 232,494. (31) 232,494. (31) 232,494. (31) 232,494. (32) 232,494. (31) 232,494. (31) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,494. (32) 232,49											
SR. VP-FINANCE & ADMIN (32) WENYING XU VP FOR ACADEMIC AFFAIRS (33) WILLIAM T. CAMPBELL VP MARKETING & COMMUNICATIONS (34) ANN BOYD-STEWART (EXIT 9/2013) VP UNIVERSITY ADVANCEMENT (35) DAVID M. HASSENZAHL DEAN, SCHOOL OF SSE (36) KAROL DEAN (EXIT 5/2014) DEAN, CHATHAM COLLEGE FOR WOMEN (37) PAUL D. STEINHAUS D. O.			Х		X				877,167.	0.	370,031
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(32) WENYING XU	CE & ADMIN 0.	10			Х				232,494.	0.	101,341
(33) WILLIAM T. CAMPBELL 50.00 X 156,146. 0. VP MARKETING & COMMUNICATIONS 0.00 X 156,146. 0. (34) ANN BOYD-STEWART (EXIT 9/2013) 50.00 X 142,507. 0. VP UNIVERSITY ADVANCEMENT 0.00 X 142,507. 0. (35) DAVID M. HASSENZAHL 50.00 X 138,349. 0. (36) KAROL DEAN (EXIT 5/2014) 50.00 DEAN, CHATHAM COLLEGE FOR WOMEN 0.00 X 132,754. 0. (37) PAUL D. STEINHAUS 40.00	xu 50.	00									
(33) WILLIAM T. CAMPBELL 50.00 X 156,146. 0. VP MARKETING & COMMUNICATIONS 0.00 X 156,146. 0. (34) ANN BOYD-STEWART (EXIT 9/2013) 50.00 X 142,507. 0. (35) DAVID M. HASSENZAHL 50.00 X 138,349. 0. (36) KAROL DEAN (EXIT 5/2014) 50.00 X 132,754. 0. (37) PAUL D. STEINHAUS 40.00	MIC AFFAIRS 0.	00				X			175,065.	0.	62,956
(34) ANN BOYD-STEWART (EXIT 9/2013) 50.00 X 142,507. 0. VP UNIVERSITY ADVANCEMENT 0.00 X 142,507. 0. (35) DAVID M. HASSENZAHL 50.00 X 138,349. 0. DEAN, SCHOOL OF SSE 0.00 X 138,349. 0. (36) KAROL DEAN (EXIT 5/2014) 50.00 DEAN, CHATHAM COLLEGE FOR WOMEN 0.00 X 132,754. 0. (37) PAUL D. STEINHAUS 40.00	T. CAMPBELL 50.	00							<u> </u>		32,72
(34) ANN BOYD-STEWART (EXIT 9/2013) 50.00 X 142,507. 0. VP UNIVERSITY ADVANCEMENT 0.00 X 142,507. 0. (35) DAVID M. HASSENZAHL 50.00 X 138,349. 0. DEAN, SCHOOL OF SSE 0.00 X 138,349. 0. (36) KAROL DEAN (EXIT 5/2014) 50.00 X 132,754. 0. DEAN, CHATHAM COLLEGE FOR WOMEN 0.00 X 132,754. 0.							x		156.146.	0.	29,940
VP UNIVERSITY ADVANCEMENT 0.00 X 142,507. 0. (35) DAVID M. HASSENZAHL 50.00 X 138,349. 0. DEAN, SCHOOL OF SSE 0.00 X 138,349. 0. (36) KAROL DEAN (EXIT 5/2014) 50.00 X 132,754. 0. DEAN, CHATHAM COLLEGE FOR WOMEN 0.00 X 132,754. 0. (37) PAUL D. STEINHAUS 40.00 X 132,754. 0.				Н	\neg	\vdash					23,310
(35) DAVID M. HASSENZAHL 50.00 DEAN, SCHOOL OF SSE 0.00 (36) KAROL DEAN (EXIT 5/2014) 50.00 DEAN, CHATHAM COLLEGE FOR WOMEN 0.00 (37) PAUL D. STEINHAUS 40.00 X 138,349. 0. 132,754. 0.							x		142.507	0 -	23,621
DEAN, SCHOOL OF SSE				Н		\dashv		-			23,021
(36) KAROL DEAN (EXIT 5/2014) 50.00 DEAN, CHATHAM COLLEGE FOR WOMEN 0.00 (37) PAUL D. STEINHAUS 40.00 132,754. 0.00							x		138 349	n	28,917
DEAN, CHATHAM COLLEGE FOR WOMEN 0.00 X 132,754. 0.					\dashv	\neg		-	100/0150		20,517
(37) PAUL D. STEINHAUS 40.00							x		132 754	n.	28,040
			Н	\vdash		-		⊢	13277311		20,040
							x		130 411	n	27,746
				Н	\neg			┝	130,411.	0.	
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Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (B) (D) Revenue excluded from tax under Related or Unrelated Total revenue exempt function business sections 512 - 514 revenue revenue Contributions, Gifts, Grants and Other Similar Amounts 1 a Federated campaigns 1a b Membership dues 1b c Fundraising events 1c d Related organizations 192,287 e Government grants (contributions) 3,668,974 f All other contributions, gifts, grants, and similar amounts not included above 18,700,788 2,331,339 g Noncash contributions included in lines 1a-1f: \$ h Total. Add lines 1a-1f 22,562,049 Business Code 2 a TUITION AND FEES Program Service Revenue 900099 46,311,050 46,311,050 b AUXILIARY ENTERPRISES 900099 5,010,529 5,010,529, d f All other program service revenue 51,321,579. g Total. Add lines 2a-2f Investment income (including dividends, interest, and other similar amounts) 1,091,585 103,741 987,844. 4 Income from investment of tax-exempt bond proceeds 5 Royalties (i) Real (ii) Personal 6 a Gross rents 3,199,502. 3,702,879 b Less: rental expenses -503,377. c Rental income or (loss) -505,921. -503,377 d Net rental income or (loss) 2,544 7 a Gross amount from sales of (i) Securities (ii) Other 387,771. assets other than inventory b Less: cost or other basis and sales expenses 285,279, c Gain or (loss) 102 492. 102,492 d Net gain or (loss) 102,492. 8 a Gross income from fundraising events (not Other Revenue including \$ ____ of contributions reported on line 1c). See Part IV, line 18 b Less: direct expenses _____b c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 _____a b Less: direct expenses b c Net income or (loss) from gaming activities . 10 a Gross sales of inventory, less returns and allowances _____a b Less: cost of goods sold _____ b c Net income or (loss) from sales of inventory Miscellaneous Revenue Business Code 11 a d All other revenue e Total. Add lines 11a-11d Total revenue. See instructions. 74,574,328. 51,321,579. 106,285. 584,415. 10-29-13

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must cor	plete all columns. All other organizations must complete column (A).
--------------------------------------------------------	----------------------------------------------------------------------

	Check if Schedule O contains a respor			omplete column (A).	
Do i	not include amounts reported on lines 6b,	(A) Total expenses	(B) Program service	(C) Management and	(D) Fundraising
7b,	8b, 9b, and 10b of Part VIII.	Total expenses	expenses	general expenses	expenses
1	Grants and other assistance to governments and	46.55	44 4-4	100 000000	
	organizations in the United States. See Part IV, line 21	16,359.	16,359.		
2	Grants and other assistance to individuals in	0 045 666	0.045.666		
	the United States. See Part IV, line 22	8,847,666.	8,847,666.		
3	Grants and other assistance to governments,			to Target	
	organizations, and individuals outside the				
	United States. See Part IV, lines 15 and 16				
4	Benefits paid to or for members		_		
5	Compensation of current officers, directors,	1 101 169	722 050	400 755	45 255
_	trustees, and key employees	1,181,162.	733,052.	402,755.	45,355
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
_	persons described in section 4958(c)(3)(B)	21,958,127.	14,709,599.	6,370,508.	070 010
7	Other salaries and wages	41,330,14/•	14,/03,033.	0,370,308.	878,020
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	1 639 /31	1,088,544.	473,459.	77 100
_	· · · · · · · · · · · · · · · · · · ·	2,324,741.	984,585.	1,265,645.	77,428 74,511
9	Other employee benefits	1,613,365.	1,120,463.	428,168.	64,734
10	Payroll taxes	1,013,303	1,120,403.	420,100.	04,734
11	Fees for services (non-employees):				
a	Management	148,855.		148,855.	
b	Legal Accounting	128,547.		128,547.	
	Lobbying	10,000.		10,000.	
e	Professional fundraising services. See Part IV, line 17	10,000	18 8 A	10,0001	
f	Investment management fees	182,546.		182,546.	
q.	Other. (If line 11g amount exceeds 10% of line 25,			102/0101	
9	column (A) amount, list line 11g expenses on Sch O.)	4,551,537.	1,939,571.	2,482,718.	129,248
12	Advertising and promotion	1,393,864.	392,462.	1,001,402.	
13	Office expenses	2,246,858.	322,561.	1,860,003.	64,294
14	Information technology				
15	Royalties				_
16	Occupancy	753,282.	25,468.	727,814.	
17	Travel	660,886.	505,696.	119,670.	35,520
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials		1		
19	Conferences, conventions, and meetings				
20	Interest	1,763,779.		1,763,779.	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	3,575,664.		3,575,664.	
23	Insurance	851,218.		851,218.	
24	Other expenses, Itemize expenses not covered	F	(V	le . I .	
	above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A)		1 5 1 3	The state of the s	
	amount, list line 24e expenses on Schedule 0.)	1 0 10 5 10	704		
а	OTHER EXPENSES	1,042,549.	731,523.	298,111.	12,915
b	ACADEMIC DEPT PROGRAMS	592,891.	520,944.	63,871.	8,076
С	TAXES	514,952.	200 000	514,952.	1 202
d	RENTAL EXPENSE	437,610.	308,092.	128,126.	1,392
	All other expenses	1,603,670.	659,563.	768,477.	175,630
25	Total functional expenses. Add lines 1 through 24e	58,039,559.	32,906,148.	23,566,288.	1,567,123
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				Form 990 (2013

Form 990	(2013)	C
Part X	Balance	Sheet

		Check if Schedule O contains a response or note to any line in this Part X			
			(A)	_	(B)
			Beginning of year		End of year
	1	Cash - non-interest-bearing		_ 1	
	2	Savings and temporary cash investments	14,040,593.	2	9,093,188.
	3	Pledges and grants receivable, net	6,445,459.	3	4,967,147.
		Accounts receivable, net	2,040,668.	4	4,340,662.
	5	Loans and other receivables from current and former officers, directors,			
ŀ		trustees, key employees, and highest compensated employees. Complete			
		Part II of Schedule L		5	
	6	Loans and other receivables from other disqualified persons (as defined under			
		section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing			
		employers and sponsoring organizations of section 501(c)(9) voluntary			
ts.		employees' beneficiary organizations (see instr). Complete Part II of Sch L		6	
Assets	7	Notes and loans receivable, net	841,413.	7	750,938.
⋖	8	Inventories for sale or use		8	
	9	Prepaid expenses and deferred charges	680,637.	9	853,935.
	10a	Land, buildings, and equipment: cost or other			• •
		basis. Complete Part VI of Schedule D 10a 165, 331, 892.			
	b	Less: accumulated depreciation 10b 61,492,093.		10c	103,839,799.
	11	Investments - publicly traded securities	35,444,466.	11	50,423,401.
	12	Investments - other securities. See Part IV, line 11	26,976,011.	12	32,237,225.
1	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets	2 222 275	14	
	15	Other assets. See Part IV, line 11	3,888,276.	15	4,349,393.
	16	Total assets. Add lines 1 through 15 (must equal line 34)	185,848,768.	16	210,855,688.
	17	Accounts payable and accrued expenses	7,993,103.	17	6,664,043.
	18	Grants payable	1,511,474.	18	1,511,474.
	19	Deferred revenue	4,853,468. 46,674,268.	19	5,182,080. 45,779,678.
	20	Tax-exempt bond liabilities	40,074,400.	20	45,119,010.
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
Liabilities	22	Loans and other payables to current and former officers, directors, trustees,			
≣		key employees, highest compensated employees, and disqualified persons.		20	
Lia	00	Complete Part II of Schedule L	8,896,134.	22 23	8,374,350.
	23 24	Secured mortgages and notes payable to unrelated third parties Unsecured notes and loans payable to unrelated third parties	0,030,131.	24	0,3/1,3300
	25	Other liabilities (including federal income tax, payables to related third		2.4	
	25	parties, and other liabilities not included on lines 17-24). Complete Part X of			
		Schedule D	4,025,828.	25	4,001,198.
	26	Total liabilities. Add lines 17 through 25	73,954,275.	26	71,512,823.
	5)	Organizations that follow SFAS 117 (ASC 958), check here ▶ X and			
S		complete lines 27 through 29, and lines 33 and 34.	* .		
ng	27	Unrestricted net assets	32,825,170.	27	48,259,892.
ala	28	Temporarily restricted net assets	36,689,584.	28	32,514,919.
- B	29	Permanently restricted net assets	42,379,739.	29	58,568,054.
듄		Organizations that do not follow SFAS 117 (ASC 958), check here			
or		and complete lines 30 through 34.			
ets	30	Capital stock or trust principal, or current funds		30	
SSI	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
Net Assets or Fund Balances	32	Retained earnings, endowment, accumulated income, or other funds		32	
2	33	Total net assets or fund balances	111,894,493.		139,342,865.
_				34	210,855,688.

Pa	t XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					
			_			
1	Total revenue (must equal Part VIII, column (A), line 12)	1		,57		
2	Total expenses (must equal Part IX, column (A), line 25)	2		,03		
3	Revenue less expenses. Subtract line 2 from line 1	3	16	,53	4,7	69.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	111	,89	4,4	93.
5	Net unrealized gains (losses) on investments	5		,91		
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain in Schedule O)	9				0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,				-	
	column (B))	10	139	,34	2,8	65.
Pa	t XIII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII		******	<u></u> ,		X
	<u></u>				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	O.				1
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		_ X_
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a				
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis,				
	consolidated basis, or both:					
	Separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the		1			
	review, or compilation of its financial statements and selection of an independent accountant?			2c	X	<u> </u>
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	~	it			
	Act and OMB Circular A-133?			3a	<u>X</u>	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	ired audi	t			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits			3b	X	
				Form	990	(2013)

SCHEDULE A

(Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

➤ Attach to Form 990 or Form 990-EZ.

Open to Public

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990

CHATHAM UNIVERSITY

Employer identification number 25-0717890

Part I	Reason	for Public Cha	rity Status /All average		and a second							
	inction is not	Tor Tubilo Oria	rity Status (All organi	zations mu	ist comple	te this par	t.) See ins	tructions.				
			because it is: (For lines									
1 🖳	A church, co	nvention of church	es, or association of chu	rches desc	cribed in se	ection 170)(b)(1)(A)(i	i).				
2 X			70(b)(1)(A)(ii). (Attach So									
3 🖳	A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name,											
4	A medical re	search organization	operated in conjunction	with a hos	spital desc	ribed in se	ection 170	D(b)(1)(A)(i	iii). Enter	the hospit	al's nar	ne.
	city, and stat	te:										,
5 📖	An organizat	ion operated for the	benefit of a college or u	niversity o	wned or o	perated by	y a govern	mental ur	it describ	oed in		
	section 170	(b)(1)(A)(iv). (Comp	lete Part II.)									
6	A federal, sta	ate, or local governn	nent or governmental un	it describe	d in section	on 170(b)(1)(A)(v).					
7	An organizat	ion that normally re-	ceives a substantial part	of its supr	oort from a	governme	ental unit a	or from the	a aeneral	nublic de	scribad	in
	section 170	(b)(1)(A)(vi). (Comple	ete Part II.)			. 90.011111	orrear arme v	or morn an	general	public des	scribed	15 t
8 🔲			section 170(b)(1)(A)(vi).	(Complete	Part II \							
9 🔲			ceives: (1) more than 33			from contr	ibutions n	· · · · · · · · · · · · · · · · · · ·	:- 4			
	activities rela	ited to its exempt fi	nctions - subject to certa	ain oveent	iona and ((2) no more	ibutions, i	nembersn	ip rees, a	.na gross r	eceipts	trom
	income and a	unrelated business:	tavable income /less con	tion 511 to	10115, allu (2) NO MON	= iriari oo	1/3% Of It	s suppor	i from gros	s inves	tment
		509(a)(2). (Complet	taxable income (less sec	uon o i i ta	ax) irom bu	ısınesses	acquired i	by the org	anization	after June	:30, 19	75.
10			,	-4.6								
11 🗔	An organizat	ion organized and o	perated exclusively to te	st for pub	iic sarety.	See sec tio	on 509(a)(4).				
"	An organizati	ion organized and o	perated exclusively for the	ne benetit	of, to perf	orm the fu	nctions of	, or to can	ry out the	purposes	of one	or
	more publicly	y supported organiz	ations described in secti	ion 509(a)(1) or section	on 509(a)(a	2). See se	ction 509	(a)(3). Ch	eck the bo	x that	
			organization and compl		-							
	a ∟ Type I				inctionally			а∟∟ Тур	oe III - No	n-function	ally inte	grated
e 📖	By checking	this box, I certify th	at the organization is not	t controlled	d directly o	r indirectly	y by one o	r more dis	qualified	persons o	ther tha	an
	foundation m	nanagers and other	than one or more publicl	y supporte	ed organiza	ations des	cribed in s	section 50	9(a)(1) or	section 50)9(a)(2).	
f			tten determination from	the IRS th	at it is a T y	pe I, Type	II, or Type	e III				
		rganization, check t			***************************************			************				
g	Since August	t 17, 2006, has the	organization accepted ar	ny gift or c	ontribution	n from any	of the foll	owing per	sons?			
	(i) A perso	n who directly or inc	directly controls, either al	lone or tog	ether with	persons of	described	in (ii) and	(iii) below	,	Yes	No
	the gove	erning body of the s	supported organization?							11g(i)	
	(ii) A family	member of a perso	n described in (i) above?) 						11q(ii		
	(iii) A 35% d	controlled entity of a	a person described in (i) o	or (ii) abov	e?					11g(ii		
h	Provide the f	ollowing information	about the supported or	ganization	(s).						71	
(i) Name	of supported	(ii) EIN	(iii) Type of organization	(iv) Is the o	organization	(v) Did voi	u notify the	(vi) Is	s the	(uii) Amou		
. ,	inization	(,	(described on lines 1-9		sted in your	organizat	ion in col.	organizati	on in col.	(vii) Amou		netary
_			above or IRC section	governing	document?	(i) of you	support?	(i) organiz U.S	5.?	Su	ipport	
			(see instructions))	Yes	No	Yes	No	Yes	No			
				 	 			 				
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LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2013

332021 09-25-13

Part II | Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

<u>Sec</u>	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🖊	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	6,288,072.	10,763,008.	5,382,822.	17,614,973.	22,562,049.	62,610,924.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	6,288,072.	10,763,008.	5,382,822.	17,614,973.	22,562,049.	62,610,924.
5	The portion of total contributions		ĺ				
	by each person (other than a						
	governmental unit or publicly	4.					
	supported organization) included		1				
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						22,539,378.
6	Public support. Subtract line 5 from line 4.						40,071,546.
Sec	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in) ►	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
7	Amounts from line 4	6,288,072.	10,763,008.	5,382,822.	17,614,973.	22,562,049.	62,610,924.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources	5,351,312.	5,222,753.	3,977,227.	4,358,980.	4,291,087.	23,201,359.
9	Net income from unrelated business						
	activities, whether or not the		1				
	business is regularly carried on		85,645.			6,535.	92,180.
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV.)						
11	Total support. Add lines 7 through 10						85,904,463.
12	Gross receipts from related activities,	etc. (see instruction	ons)			12 241	,777,591.
13	First five years. If the Form 990 is for	the organization's	first, second, third	d, fourth, or fifth ta	x year as a sectio	n 501(c)(3)	
_	organization, check this box and stop		·····			<u></u>	
	ction C. Computation of Publi		<u>_</u>				
	Public support percentage for 2013 (I					14	46.65 %
	Public support percentage from 2012					15	51.18 %
16a	33 1/3% support test - 2013. If the o	•		•		•	_
	stop here. The organization qualifies						
b	33 1/3% support test - 2012. If the o	•		•		,	
	and stop here. The organization quali						
17a	10% -facts-and-circumstances test	ū					,
	and if the organization meets the "fac			-	•	~	
	meets the "facts-and-circumstances"	test. The organiza	tion qualifies as a p	oublicly supported	l organization		
k	10% -facts-and-circumstances test	•					
	more, and if the organization meets the						
	organization meets the "facts-and-circ						
18	Private foundation. If the organization	n did not check a	box on line 13, 16a	ı, 16b, 17a, or 17b			
					Sche	dule A (Form 990	or 990-EZ) 2013

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🖊	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")		<u> </u>		<u> </u>		
2	Gross receipts from admissions,						
	merchandise sold or services per- formed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that	E .					
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge		100				
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and						
	3 received from disqualified persons		c 11				
k	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year		53				
c	Add lines 7a and 7b		-				
8	Public support (Subtract line 7c from line 6.)			Fig. 162			
Se	ction B. Total Support						
Cale	endar year (or fiscal year beginning in) 🕨	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
	Amounts from line 6		-	ļ	0		-
10a	a Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar sources		Į.	ļ			
k	Unrelated business taxable income					1	
	(less section 511 taxes) from businesses	1					
	acquired after June 30, 1975		-	ļ			<u> </u>
	Add lines 10a and 10b		U.	Ļ	1		2
11	Net income from unrelated business activities not included in line 10b.						
	whether or not the business is						
	regularly carried on			ļ	ļ		
12	Other income. Do not include gain						
	or loss from the sale of capital assets (Explain in Part IV.)		0	1		ļa.	3
	Total support. (Add lines 9, 10c, 11, and 12.)	<u></u>				1	
14	First five years. If the Form 990 is for	r the organization	's first, second, thi	rd, fourth, or fifth	tax year as a secti	on 501(c)(3) organiz	zation,
	check this box and stop here						<u></u>
	ction C. Computation of Publ						
15	Public support percentage for 2013 (%
16						16	%
Se	ction D. Computation of Inve						
17	•					17	<u>%</u>
18							<u>%</u>
19	a 33 1/3% support tests - 2013. If the						
	more than 33 1/3%, check this box a						
	b 33 1/3% support tests - 2012. If the						
	line 18 is not more than 33 1/3%, che						
20	Private foundation. If the organization	on did not check a	<u>a box on line 14, 19</u>	a, or 19b, check	this box and see in	nstructions	<u></u> ▶∟

Part IV Sunn	elemental Information. P	rovide the explanations requ	uired by Part II. line 10: Bar	25-071789 t II, line 17a or 17b; and Part III, lin	- 1 aye
	omplete this part for any addition	1	ctions)	in, line 17a or 17b; and Part III, lin	e 12.
7,130 0,	implete this part for any addition	orial information. (See instru	ctions).		
					
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Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

➤ Attach to Form 990, Form 990-EZ, or Form 990-PF.

► Information about Schedule B (Form 990, 990-EZ, or 990-PF) and

its instructions is at www.irs.gov/form990

OMB No. 1545-0047

2013

Employer identification number

CH	HATHAM UNIVERSITY	25-0717890						
Organization type (check o	one):							
Filers of:	Section:							
Form 990 or 990-EZ	X 501(c)(3) (enter number) organization							
	4947(a)(1) nonexempt charitable trust not treated as a private foundation							
	527 political organization							
Form 990-PF	501(c)(3) exempt private foundation							
	4947(a)(1) nonexempt charitable trust treated as a private foundation							
	501(c)(3) taxable private foundation							
General Rule For an organization)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Ru on filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in molete Parts I and II.							
Special Rules	nete rato ratu II.							
509(a)(1) and 170	(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the reg (b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.							
total contributions	For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.							
contributions for the contributions for the contributions of the contributions for the contribution for the contributions for the contributions for the contribution for the contribution for the contribution for the contribution	(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contruse exclusively for religious, charitable, etc., purposes, but these contributions did not to ked, enter here the total contributions that were received during the year for an exclusive complete any of the parts unless the General Rule applies to this organization because the, etc., contributions of \$5,000 or more during the year	otal to more than \$1,000. Ply religious, charitable, etc., it received nonexclusively						
	that is not covered by the General Rule and/or the Special Rules does not file Schedule n Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its F							

certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization

Employer identification number

CHATHAM UNIVERSITY

25-0717890

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$ 15,091,734.	Person X Payroll Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$ 2,767,166.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
323452 10-2	M 12	\$Schedule B (Form	Person Payroll Noncash (Complete Part II for noncash contributions.) 990, 990-EZ, or 990-PF) (2013

Name of organization

Employer identification number

CHATHAM UNIVERSITY

25-0717890

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if a	additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
1	VARIOUS LIMITED PARTNERSHIP INTERESTS	\$ 2,216,734.	06/30/14
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	990, 990-EZ, or 990-PF) (2013

Name of orga	anization		Employer identification number						
СНАТНА	M UNIVERSITY		25-0717890						
Part III	Exclusively religious, charitable, etc., indi year. Complete columns (a) through (e) and the total of exclusively religious, charitable, et Use duplicate copies of Part III if addition	vidual contributions to section 501(o the following line entry. For organization, tc., contributions of \$1,000 or less for the space is needed.	c)(7), (8), or (10) organizations that total more than \$1,000 for the ons completing Part III, enter or the year. (Enter this information once.)						
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held						
		(e) Transfer of git	ft						
_	Transferee's name, address, a	and ZIP + 4	Relationship of transferor to transferee						
(a) No.									
from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held						
		(e) Transfer of gif	ft						
-	Transferee's name, address, a	and ZIP + 4	Relationship of transferor to transferee						
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held						
-									
	(e) Transfer of gift								
-	Transferee's name, address, a	and ZIP + 4	Relationship of transferor to transferee						
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held						
		(e) Transfer of git	ft						
	Transferee's name, address, a	and ZIP + 4	Relationship of transferor to transferee						
	· · · · · · · · · · · · · · · · · · ·								

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.

See separate instructions.
 Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then

Section 5	01(c)(4), (5), or (6) organizat	ions: Complete Part III.			
Name of orga				Em	oloyer identification number
		UNIVERSITY			25-0717890
Part I-A	Complete if the org	anization is exempt un	der section 501(c)	or is a section 527	organization.
2 Political	expenditures er hours	ation's direct and indirect politi		>	\$
Part I-B		anization is exempt un			
1 Enter the	e amount of any excise tax	incurred by the organization un	der section 4955		\$
2 Enter the	e amount of any excise tax	incurred by organization manaq	gers under section 4955	5	\$
		n 4955 tax, did it file Form 4720			
					Yes No
b if "Yes,"	describe in Part IV.	anization is exempt un	dou coation 504/a	avaant aaatian 50:	1/0//0/
	<u>-</u>			 	· · · · · · · · · · · · · · · · · · ·
		by the filing organization for so			\$
		ization's funds contributed to o			Φ
		. Add lines 1 and 2. Enter here			a
		. Add lines 1 and 2. Enter here			¢
		1120-POL for this year?			
5 Enter th made pa contribu	e names, addresses and en ayments. For each organiza tions received that were pro	nployer identification number (E tion listed, enter the amount pa omptly and directly delivered to additional space is needed, pro	EIN) of all section 527 po aid from the filing organi o a separate political org	olitical organizations to wh ization's funds. Also enter ganization, such as a sepa	ich the filing organization the amount of political
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	contributions received and

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2013

LHA

332041 11-08-13

Schedule C (Form 990 or 990-EZ) 2013

f Grassroots lobbying expenditures

Schedule C (Form 990 or 990-EZ) 2013 CHATHAM UNIVERSITY 25-071789 Part II-B | Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes," response to lines 1a through 1i below, provide in Part IV a detailed description	(;	(a)		(b)	
of the lobbying activity.	Yes	No	Amo	ount	
During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:					
a Volunteers?					
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?					
c Media advertisements?					
d Mailings to members, legislators, or the public?	_	ĺ			
e Publications, or published or broadcast statements?					
f Grants to other organizations for lobbying purposes?					
g Direct contact with legislators, their staffs, government officials, or a legislative body?					
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?					
i Other activities?					
j Total. Add lines 1c through 1i			-		
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?			ni .		
b If "Yes," enter the amount of any tax incurred under section 4912					
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912		100000	-		
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?		 	1		
Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(on 501(c)(5), or s	ection		
501(c)(6).					
			Yes	No	
1 Were substantially all (90% or more) dues received nondeductible by members?			1	0	
 1 Were substantially all (90% or more) dues received nondeductible by members? 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 			1		
 Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? 	on 501(c	2 3)(5), or s	ection rt III-A, li	ne 3, i	
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 3 Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."	on 501(c "No," 0	2 3)(5), or s PR (b) Pa	ection rt III-A, li	ne 3, i	
 Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenditures) 	on 501(c "No," O	2 3)(5), or s PR (b) Pa	ection rt III-A, li	ne 3, i	
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members	on 501(c "No," O	2 3)(5), or s PR (b) Pa	ection rt III-A, li	ne 3, i	
 Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenditures) 	on 501(c "No," O	2 3)(5), or s PR (b) Pa	ection rt III-A, li	ne 3, i	
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 Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total 	on 501(c "No," O	2 3)(5), or s PR (b) Pa 1 2a 2b 2c	ection rt III-A, li	ne 3, i	
 Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 	on 501(c "No," O	2 3)(5), or s PR (b) Pa 1 2a 2b 2c	ection rt III-A, li	ne 3, i	
 Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic expenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the ex 	on 501(c "No," O	2 3)(5), or s PR (b) Pa 1 2a 2b 2c	ection rt III-A, li	ne 3, i	
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Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exdoes the organization agree to carryover to the reasonable estimate of nondeductible lobbying and	on 501(c "No," O	2 3)(5), or s PR (b) Pa 1 2a 2b 2c 3	ection rt III-A, li	ne 3, i	
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Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues of the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year? Taxable amount of lobbying and political expenditures (see instructions) Part IV Supplemental Information	on 501(c "No," O	2 3)(5), or s PR (b) Pa 1 2a 2b 2c 3	rt III-A, li		
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? 3 Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." 1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic expenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exdoes the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year? 5 Taxable amount of lobbying and political expenditures (see instructions) Part IV Supplemental Information Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated ground)	on 501(c "No," O	2 3)(5), or s PR (b) Pa 1 2a 2b 2c 3	rt III-A, li		
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SCHEDULE D

Department of the Treasury

Internal Revenue Service

(Form 990)

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," to Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Information about Schedule D (Form 990) and its instructions is at www irs gov/form990.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

CHATHAM UNIVERSITY

Employer identification number 25-0717890

Par	art I Organizations Maintaining Donor Advised Fu	ınds or Other Similar Funds or	Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, line 6.		•
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in writing	g that the assets held in donor advised f	unds
•	are the organization's property, subject to the organization's exclu		
6	Did the organization inform all grantees, donors, and donor advisor		
·	for charitable purposes and not for the benefit of the donor or don	• •	•
Par	art II Conservation Easements. Complete if the organiza		
1		·	3, 11, 12
•	Preservation of land for public use (e.g., recreation or educa		cally important land area
	Protection of natural habitat	Preservation of a certified	
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualified c	onservation contribution in the form of a	conservation easement on the last
	day of the tax year.		
	day of the tax your		Held at the End of the Tax Year
а	Total number of conservation easements		
b			
c			
d			
-	listed in the National Register		2d
3	and the second s		
	year >		,
4		ent is located >	
5	Does the organization have a written policy regarding the periodic	monitoring, inspection, handling of	
	violations, and enforcement of the conservation easements it hold	is?	Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting, and		g the year 🕨
7			
8			
	and section 170(h)(4)(B)(ii)?		Yes No
9			
	include, if applicable, the text of the footnote to the organization's	financial statements that describes the	organization's accounting for
	conservation easements.		
Pa	art III Organizations Maintaining Collections of Ar	t, Historical Treasures, or Othe	er Similar Assets.
	Complete if the organization answered "Yes" to Form 990,	Part IV, line 8.	
1a	a If the organization elected, as permitted under SFAS 116 (ASC 95	8), not to report in its revenue statement	t and balance sheet works of art,
	historical treasures, or other similar assets held for public exhibition	on, education, or research in furtherance	of public service, provide, in Part XIII,
	the text of the footnote to its financial statements that describes t	these items.	
b	b If the organization elected, as permitted under SFAS 116 (ASC 95)	· ·	
	treasures, or other similar assets held for public exhibition, educa-	tion, or research in furtherance of public	service, provide the following amounts
	relating to these items:		
	(i) Revenues included in Form 990, Part VIII, line 1		> \$
			> \$
2	•		in, provide
	the following amounts required to be reported under SFAS 116 (A		
а			
b	b Assets included in Form 990, Part X		> \$

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. 332051 09-25-13

Part VIII Investments - Other Securities.			
Complete if the organization answered "Yes"			
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or er	nd-of-year market value
(1) Financial derivatives			
(2) Closely-held equity interests			
(3) Other (A) LIMITED PARTNERSHIPS	16 400 022	THE OF THE PARTY	
THE CE STATE C	16,489,933.	END-OF-YEAR MARKE	
(B) HEDGE FUNDS	12,796,480.	END-OF-YEAR MARKET	' VALUE
(C) REAL ESTATE INVESTMENT	2 050 012		
(D) FUND	2,950,812.	END-OF-YEAR MARKE	L VALUE
(E)			
(F)			
(G)			
(H) Total (Col. (h) must social Form 000, Part V and (D) line 40.)	22 227 225		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	32,237,225.		
Complete if the organization answered "Yes" (a) Description of investment	(b) Book value	11c. See Form 990, Part X, line 13.	J - &
	(D) BOOK Value	(c) Method of valuation: Cost or er	id-or-year market value
(1)			
(2)			
(3)			
(4)		·	
(5)			
(6) (7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			String mil
Part IX Other Assets.			
Complete if the organization answered "Yes" to	to Form 990 Part IV line 1	I1d See Form 990 Part V line 15	
	Description	Tra. Oce Form 550, Fart X, line 15.	(b) Book value
(1)			(4) 500% (4)
(2)			· · · · · · · · · · · · · · · · · · ·
(3)			
(4)			
(5)	· · · · · · · · · · · · · · · · · · ·		
(6)			
(7)	***		
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line	15.)		
Part X Other Liabilities.			
Complete if the organization answered "Yes" t	to Form 990, Part IV, line 1	l 1e or 11f. See Form 990, Part X, line 2	5.
1. (a) Description of liability		b) Book value	
(1) Federal income taxes		111	
(2) CAPITAL LEASE OBLIGATION		4,001,198.	
(3)			
(4)			
(5)		100 11	
(6)			
(7)			
(8)		1000	
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line	25.)	4,001,198.	
2. Liability for uncertain tax positions. In Part XIII, provide	the text of the footnote to	the organization's financial statements	that reports the

332053 09-25-13

organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII X

Schedule D (Form 990) 2013 CIMITIMIT ONLY DIRECTION		2, 3	U/I/UJU Page 4
Part XI Reconciliation of Revenue per Audited Financial State	•	leturi	1.
Complete if the organization answered "Yes" to Form 990, Part IV, line 12 1 Total revenue, gains, and other support per audited financial statements		1	80,262,144.
2 Amounts included on line 1 but not on Form 990, Part VIII, line 12:		<u> </u>	00,202,144.
a Net unrealized gains on investments	$ _{2a} $ 10,913,603.		
b Donated services and use of facilities		1	
c Recoveries of prior year grants		1	
d Other (Describe in Part XIII.)		1	
e Add lines 2a through 2d		2e	14,616,482.
3 Subtract line 2e from line 1		3	65,645,662.
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1:		<u> </u>	
a Investment expenses not included on Form 990, Part VIII, line 7b	4a 81,000.		
b Other (Describe in Part XIII.)			
c Add lines 4a and 4b		4c	8,928,666.
5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		5	74,574,328.
Part XII Reconciliation of Expenses per Audited Financial State		Retu	
Complete if the organization answered "Yes" to Form 990, Part IV, line 1:			F0 013 FF0
Total expenses and losses per audited financial statements		1	52,813,772.
2 Amounts included on line 1 but not on Form 990, Part IX, line 25:	1 1		
a Donated services and use of facilities	1 1	4	
b Prior year adjustments		-	
c Other losses		4	
d Other (Describe in Part XIII.)		4	2 700 070
e Add lines 2a through 2d		2e_	3,702,879
3 Subtract line 2e from line 1		3	49,110,893.
4 Amounts included on Form 990, Part IX, line 25, but not on line 1:	1 . 1 . 91 .000		
a Investment expenses not included on Form 990, Part VIII, line 7b			
b Other (Describe in Part XIII.)		1	0 020 666
c Add lines 4a and 4b		4c	8,928,666. 58,039,559.
5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) Part XIII Supplemental Information.		5	1 30,039,339.
Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; F	Part IV lines 1b and 2b: Part V line	4. Dar	t V line 2: Part VI
lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any		4, rai	i A, iirie Z, Part Ai,
illes 20 and 40, and Fart XII, lines 20 and 40. Also complete this part to provide any a	additional information.		
PART III, LINE 1A:			
THE UNIVERSITY'S COLLECTIONS INCLUDE PAINT	INGS, PRINTS,		
PHOTOGRAPHS, SCULPTURES, DRAWINGS AND WATER	RCOLORS AND DECOR	≀атт	VE ARTS.
THOTOGRAPH A CONTINUE A PROPERTY OF THE WILLIAM AND WILLIAM WILLIAM AND WILLIAM AND WILLIAM WI	THE PHOTOLOGICAL PROPERTY OF THE PROPERTY OF T	***	· · · · · · · · · · · · · · · · · · ·
THESE ITEMS ARE HELD FOR EDUCATIONAL, RESEA	ARCH, SCIENTIFIC A	ND	CURATORIAL
	·		
PURPOSES. EACH OF THE ITEMS IS CATALOGED,	PRESERVED AND CAR	RED	FOR, AND
ACTIVITIES VERIFYING THEIR EXISTENCE AND AS	SSESSING THEIR CON	<u>IDIT</u>	ION ARE
PERFORMED CONTINUOUSLY. PURCHASES OF COLLI	ECTION ITEMS ARE F	RECC	RDED AS
OPERATING EXPENDITURES IN THE YEAR IN WHICH	ט יישה דיההאים אסטי אי	דוזטי	מאַס.
OPERATING EXPENDITORES IN THE TEAR IN WHICH	I THE TIEMS ARE A	<u>-001</u>	.KED •
CONTRIBUTED COLLECTION ITEMS ARE NOT REFLEC	CTED IN THE FINANC	CIAL	ı
STATEMENTS.			

PART III, LINE 4: 332054 09-25-13

Part XIII Supplemental Information (continued)

THE UNIVERSITY'S COLLECTIONS INCLUDE PAINTINGS, PRINTS,

PHOTOGRAPHS, SCULPTURES, DRAWINGS AND WATERCOLORS AND DECORATIVE ARTS.

THESE ITEMS ARE HELD FOR EDUCATIONAL, RESEARCH, SCIENTIFIC AND CURATORIAL

PURPOSES. EACH OF THE ITEMS IS CATALOGED, PRESERVED AND CARED FOR, AND

ACTIVITIES VERIFYING THEIR EXISTENCE AND ASSESSING THEIR CONDITION ARE

PERFORMED CONTINUOUSLY. PURCHASES OF COLLECTION ITEMS ARE RECORDED AS

OPERATING EXPENDITURES IN THE YEAR IN WHICH THE ITEMS ARE ACQUIRED.

CONTRIBUTED COLLECTION ITEMS ARE NOT REFLECTED IN THE FINANCIAL

STATEMENTS.

PART V, LINE 4:

THE UNIVERSITY'S ENDOWMENT CONSISTS OF VARIOUS INVESTMENT

FUNDS ESTABLISHED PRIMARILY FOR THE SUPPORT OF ITS MISSION. AS REQUIRED

BY GENERALLY ACCEPTED ACCOUNTING PRINCIPLES, NET ASSETS ASSOCIATED WITH

ENDOWMENT FUNDS ARE CLASSIFIED AND REPORTED BASED ON THE EXISTENCE OR

ABSENCE OF DONOR-IMPOSED RESTRICTIONS.

THE BOARD OF TRUSTEES HAS ELECTED TO BE GOVERNED BY THE COMMONWEALTH OF
PENNSYLVANIA'S ACT 141 (ACT 141). ACT 141 PERMITS ELECTION OF A TOTAL
RETURN POLICY THAT ALLOWS A NONPROFIT TO CHOOSE TO TREAT A PERCENTAGE OF
THE AVERAGE MARKET VALUE OF THE ENDOWMENT'S PERMANENTLY RESTRICTED
INVESTMENTS AS INCOME EACH YEAR. HOWEVER, THE LONG-TERM PRESERVATION OF
THE REAL VALUE OF THE ASSETS MUST BE TAKEN INTO CONSIDERATION WHEN THE
BOARD ELECTS THE AMOUNT. ON AN ANNUAL BASIS, THE BOARD OF TRUSTEES MUST
ELECT, IN WRITING, A SPENDING RATE OF BETWEEN 2% AND 7%. FOR THE YEAR
ENDED JUNE 30, 2014, THE UNIVERSITY UTILIZED A 7.0% SPENDING RATE, BASED
ON A THREE-YEAR AVERAGE OF HISTORICAL ENDOWMENT MARKET VALUES. THE LAST
FISCAL YEAR USED TO DETERMINE THE TRANSFER FOR THE FISCAL YEAR ENDED JUNE

Part XIII Supplemental Information (continued)

30, 2014 WAS THE FISCAL YEAR ENDED JUNE 30, 2013.

THE UNIVERSITY CLASSIFIES AS PERMANENTLY RESTRICTED NET ASSETS THE

ORIGINAL VALUE OF GIFTS DONATED TO THE ENDOWMENT AND THE ORIGINAL VALUE OF
SUBSEQUENT GIFTS TO THE ENDOWMENT. THE UNDISTRIBUTED AMOUNTS EARNED ARE
INCLUDED IN TEMPORARILY RESTRICTED NET ASSETS. IN ACCORDANCE WITH ACT

141, THE UNIVERSITY HAS ADOPTED A WRITTEN INVESTMENT POLICY, OF WHICH A
SECTION SPECIFICALLY RELATES TO THE ENDOWMENT. THE UNIVERSITY CONSIDERS
THE FOLLOWING FACTORS IN MAKING A DETERMINATION TO SET A SPENDING RATE:

- 1. PROTECTING THE CORPUS OF THE ENDOWMENT FUND
- 2. PRESERVING THE SPENDING POWER OF THE ASSETS
- 3. OBTAINING MAXIMUM INVESTMENT RETURN WITH REASONABLE RISK AND OPERATIONAL CONSIDERATION
- 4. COMPLYING WITH APPLICABLE LAWS

PART X, LINE 2:

THE UNIVERSITY IS EXEMPT FROM FEDERAL INCOME TAXES UNDER

SECTION 501(C)(3) OF THE IRC AND HAS FURTHER BEEN DETERMINED TO BE A

NONPRIVATE FOUNDATION UNDER SECTIONS 509(A)(1) AND 170(B)(1)(A)(II) OF THE

IRC. ACCORDINGLY, NO PROVISION FOR TAXES HAS BEEN MADE IN THE

ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS. THE UNIVERSITY IS ALSO

EXEMPT FROM STATE INCOME TAX UNDER APPLICABLE STATE STATUTES.

CHATHAM INVESTMENTS LLC HAS BEEN ORGANIZED AS AN LLC, WHICH IS NOT SUBJECT
TO FEDERAL OR STATE INCOME TAXES. HOWEVER, THE TAXABLE INCOME OR LOSS
FROM THE RENEWABLE ENERGY MANAGEMENT ACTIVITIES OF CHATHAM INVESTMENTS LLC
IS INCLUDED IN THE INCOME TAX RETURN OF THE UNIVERSITY. ACCORDINGLY, ANY

Part XIII | Supplemental Information (continued)

INCOME FROM CHATHAM INVESTMENTS LLC THAT IS UNRELATED TO THE EXEMPT

PURPOSES OF THE UNIVERSITY IS TREATED AS UNRELATED BUSINESS INCOME ON THE

UNIVERSITY'S TAX RETURN.

THE UNIVERSITY FOLLOWS THE CODIFICATION TOPIC ON INCOME TAXES. THE TOPIC

PRESCRIBES A MINIMUM RECOGNITION THRESHOLD AND MEASUREMENT METHODOLOGY

THAT A TAX POSITION TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN IS

REQUIRED TO MEET BEFORE BEING RECOGNIZED IN CONSOLIDATED FINANCIAL

STATEMENTS. THE UNIVERSITY'S CONSOLIDATED STATEMENTS OF FINANCIAL

POSITION AT JUNE 30, 2014 AND 2013 DO NOT INCLUDE ANY LIABILITIES

ASSOCIATED WITH UNCERTAIN TAX POSITIONS; FURTHER, THE UNIVERSITY HAS NO

UNRECOGNIZED TAX BENEFITS. THE UNIVERSITY IS NO LONGER SUBJECT TO

EXAMINATION OF ITS TAX RETURNS FOR YEARS BEFORE 2011.

PART XI, LINE 2D - OTHER ADJUSTMENTS:

RENTAL EXPENSES 3,702,879.

PART XI, LINE 4B - OTHER ADJUSTMENTS:

STUDENT SCHOLARSHIPS/FINANCIAL AID 8,847,666.

PART XII, LINE 2D - OTHER ADJUSTMENTS:

RENTAL EXPENSES 3,702,879.

PART XII, LINE 4B - OTHER ADJUSTMENTS:

STUDENT SCHOLARSHIPS/FINANCIAL AID 8,847,666.

FORM 990, SCHEDULE D, PART V, LINE 1A, BEGINNING BALANCE:

THE BEGINNING OF YEAR NET ASSET BALANCE WAS ADJUSTED DUE TO

SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Part I

Schools

Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

CHATHAM UNIVERSITY

Information about Schedule E (Form 990 or 990-EZ) and its instructions is at www.irs.gov/firm990 Employer identification number 25-0717890

			YES	N
	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws,		v	ŀ
	other governing instrument, or in a resolution of its governing body?	1	X	┞
	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures,		77	
	catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	2	X	┞
	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the	1-1		
	period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes			
	the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please explain.	10		
	If you need more space, use Part II THE RACIALLY NONDISCRIMINATORY POLICY IS REFERENCED IN PRINT	3	X	Ļ
	DOCUMENTS AND IS PROMINENTLY DISCLOSED ON THE UNIVERSITY'S	1		
	WEB PAGE.			
	Does the organization maintain the following?		77	
	Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	X	Ļ
	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	4b	X	Ļ
С	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student			
	admissions, programs, and scholarships?	4c	X	Ļ
А	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	X	Ļ
u				
u	If you answered "No" to any of the above, please explain. If you need more space, use Part II.			
u	If you answered "No" to any of the above, please explain. If you need more space, use Part II.			
u	If you answered "No" to any of the above, please explain. If you need more space, use Part II.			
u	Does the organization discriminate by race in any way with respect to:			
		5a		
a.	Does the organization discriminate by race in any way with respect to:	5a 5b		
a b c	Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff?			
a b c	Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff?	5b		
a b c	Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance?	5b 5c		
a b c d	Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff?	5b 5c 5d		
a b c d e f	Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies? Use of facilities?	5b 5c 5d 5e		
a b c d e f g	Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies? Use of facilities? Athletic programs?	5b 5c 5d 5e 5f		
a b c d e f g	Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies? Use of facilities?	5b 5c 5d 5e 5f 5g		
a b c d e f g	Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies? Use of facilities? Athletic programs? Other extracurricular activities?	5b 5c 5d 5e 5f 5g		
a b c d e f g	Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies? Use of facilities? Athletic programs? Other extracurricular activities?	5b 5c 5d 5e 5f 5g		
a b c d e f g	Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies? Use of facilities? Athletic programs? Other extracurricular activities?	5b 5c 5d 5e 5f 5g		
a b c d e f g h	Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies? Use of facilities? Athletic programs? Other extracurricular activities? If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.	5b 5c 5d 5e 5f 5g 5h		
a b c d e f g h	Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies? Use of facilities? Athletic programs? Other extracurricular activities? If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.	5b 5c 5d 5e 5f 5g 5h	x	
a b c d e f g h	Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies? Use of facilities? Athletic programs? Other extracurricular activities? If you answered "Yes" to any of the above, please explain. If you need more space, use Part II. Does the organization receive any financial aid or assistance from a governmental agency? Has the organization's right to such aid ever been revoked or suspended?	5b 5c 5d 5e 5f 5g 5h	X	
a b c d e f g h	Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies? Use of facilities? Athletic programs? Other extracurricular activities? If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.	5b 5c 5d 5e 5f 5g 5h	X	
a b c d e f g h	Does the organization discriminate by race in any way with respect to: Students' rights or privileges? Admissions policies? Employment of faculty or administrative staff? Scholarships or other financial assistance? Educational policies? Use of facilities? Athletic programs? Other extracurricular activities? If you answered "Yes" to any of the above, please explain. If you need more space, use Part II. Does the organization receive any financial aid or assistance from a governmental agency? Has the organization's right to such aid ever been revoked or suspended?	5b 5c 5d 5e 5f 5g 5h	X	

332061 10-03-13

10530513 786250 24120-24000

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

➤ Attach to Form 990. ➤ See separate instructions.

Open to Public

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

Inspection

Name of the organization					Employer identif	ication number
CHATHAM UNIVERS	ΤͲΥ				25-071789	90
		ctivities Out	side the United States. Comple	ete if the organ		
Form 990, Part IV	, line 14b.					
1 For grantmakers. Does	the organization	maintain record	ds to substantiate the amount of its gr	ants and other	assistance,	
the grantees' eligibility fo	or the grants or a	assistance, and	the selection criteria used to award the	e grants or ass	istance?	Yes No
2 For grantmakers. Desc	ribe in Part V the	organization's	procedures for monitoring the use of it	s grants and o	ther assistance out	side the
United States.			J			
3 Activities er Region. (Th	e following Part	I, line 3 table ca	an be duplicated if additional space is	needed.)		
(a) Region	(b) Number of	(c) Number of	(d) Activities conducted in region		vity listed in (d)	(f) Total
	offices in the region	employees, agents, and independent contractors in region	(by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	describe	gram service, e specific type ce(s) in region	expenditures for and investments in region
CENTRAL AMERICA AND		N. FOSTON		Ì		1
THE CARIBBEAN -						
ANTIGUA & BARBUDA,						
ARUBA, BAHAMAS,	0	0	INVESTMENTS			3,616,563.
			CHATHAM STUDY ABROAD			116 037
EUROPE	9	0	PROGRAM	EDUCATIONAL	L ACTIVITIES	116,937.
SUB-SAHARAN AFRICA		0	CHATHAM STUDY ABROAD	EDUCATIONA	L ACTIVITIES	26,231.
CENTRAL AMERICA AND						
THE CARIBBEAN	(0	MFA FIELD SEMINAR	EDUCATIONA	L ACTIVITIES	51,212.
SOUTH AMERICA		0	CHATHAM STUDY ABROAD PROGRAM; OT FIELD EXPERIENCE	EDUCATIONA	L ACTIVITIES	87,329.
2 a Sub total						3,898,272.
3 a Sub-total b Total from continuation		<u>-</u>	***			<u> </u>
sheets to Part I		0 0				0.
c Totals (add lines 3a		0				3 898 272

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Paue 2

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed. Part II

(i) Description (i) Method of of non-cash valuation (book, FMV, assistance appraisal, other)						Schedule F (Form 990) 2013
					A A	
(g) Amount of non-cash assistance					exempt by	
(f) Manner of cash disbursement					recognized as tax	
(e) Amount of cash grant					ne foreign country,	
(d) Purpose of grant					Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter Enter total number of other or janizations or entities	
(c) Region					ns listed above that are al has provided a section or entities	
(b) IRS code section and EIN (if applicable)					recipient organization he grantee or counse other or anizations o	
1 (a) Name of organization					 Enter total number of recipient organizations listed s the IRS, or for which the grantee or counsel has pro Enter total number of other or janizations or entities 	1

332072 10-03-13

Page 3

CHATHAM UNIVERSITY

Schedule F (Form 990) 2013

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.

Part III can be du licated if additional soace is needed.

(h) Method of valuation (book, FMV,	appraisal, other)					Schedule F (Form 990) 2013
(g) Description of non-cash assistance						Schedul
(f) Amount of non-cash assistance					5	
(e) Manner of cash disbursement						
(d) Amount of cash grant						
c) Number of recipients						
(b) Region						
(a) Type of grant or assistance (b) Region (d)						

Part	IV Foreign Forms		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	X Yes	□ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)	X Yes	□ No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations. (see Instructions for Form 5471)	Yes	X No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	X Yes	□ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Foreign Partnerships. (see Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report. (see Instructions for Form 5713)	Yes	X No
		Schedule F (Fori	m 990) 2013

SCHEDULE G

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

➤ Attach to Form 990 or Form 990-EZ.

Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www irs gov/form 990.

OMB No. 1545-0047

Open To Public Inspection

Employer identification number

	CHATHAM UNIVERSITY	25-0717890
Part I	Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 1 required to complete this part.	7. Form 990-EZ filers are no

1 Indicate whether the organization rai					-	
a X Mail solicitations				overnment grants		
b Internet and email solicitation				nment grants		
c X Phone solicitations	g L Specia	al fundra	aising	events		
d L In-person solicitations						
2 a Did the organization have a written						
key employees listed in Form 990, F						
b If "Yes," list the ten highest paid inc		rsuant to	agre	ements under which	the fundraiser is to	be
compensated at least \$5,000 by the	e organization.					
(2) (1)		(iii)	Did		(v) Amount paid	(vi) Amount noid
(i) Name and address of individual	(ii) Activity	(iii) fundr have c	aiser ustody	(iv) Gross receipts	to (or retained by) fundraiser	(vi) Amount paid to (or retained by)
or entity (fundraiser)		or con contrib	trol of	from activity	listed in col. (i)	organization '
WASHBURN & MCGOLDRICK, INC	FEDERAL GRANTS AND	Yes	No			
950 NEW LOUDON ROAD, SUITE	FOUNDATION SUBMISSION	1.00	х	0.	11,467.	-11,467.
MCALLISTER & QUINN LLC - 1030	1					
15TH STREET NW, SUITE 590	CAMPAIGN COUNSEL		x	٥.	105,315.	-105,315.
<u> </u>	1	1	_			
-		1		-		
		-				
		1			·	
		4				
Total					116,782.	-116,782.
3 List all states in which the organization	on is registered or licensed to solicit		utions	or has been notifie		
or licensing.	or its registered or its riced to delicit	COOTILIE	dion	o rias been notine	a it is exempt from re	gistration
			-			
		_				

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

SEE PART IV FOR CONTINUATIONS

Schedule G (Form 990 or 990-EZ) 2013

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	7 Direct expense summary. Add lines 2 through 5 in column (d)			
	Net gaming income summary. Subtract line 7 from line 1, column (d)			
9	Enter the state(s) in which the organization operates gaming activities:			
	Is the organization licensed to operate gaming activities in each of these states? If "No," explain:		Yes	□ No
10a	Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year?		Yes	No
k	olf "Yes," explain:			
2220	22.00.12.12	C-1	- 000 000	. 57) 0040

Sch-	edule G (Form 990 or 990 EZ) 2013 CHATHAM UNIVERSITY 25-C	1110	90	Page 3
11	Does the organization operate gaming activities with nonmembers?	Y	es	No
	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed			
	to administer charitable gaming?	☐ Y.	es [No
13	Indicate the percentage of gaming activity operated in:			
	ı The organization's facility	13a		%
	An outside facility			%
	Enter the name and address of the person who prepares the organization's gaming/special events books and records:			
1-7	The first the first and address of the person who properso the enganization of gamming special events and reserved.			
	Name			
	Nume p			
	Address >			
	Address F			
15a	a Does the organization have a contract with a third party from whom the organization receives gaming revenue?	Y	es [No
k	o If "Yes," enter the amount of gaming revenue received by the organization > \$ and the amount			
	of gaming revenue retained by the third party >\$			
c	If "Yes," enter name and address of the third party:			
	Name >			
	Address >			
16	Gaming manager information:			
	Name >			
	Gaming manager compensation > \$			
	Description of services provided			
	Director/officer Employee Independent contractor			
	Mandatory distributions:			
;	a Is the organization required under state law to make charitable distributions from the gaming proceeds to			
	retain the state gaming license?	L Y	es	No
- 1	b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the			
_	organization's own exempt activities during the tax year ▶ \$			
Pa	Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III,	lines 9, 9	b, 10l	o, 15b,
	15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions).			
~ .	THE CONTROL OF THE OR THE OR THE OR THE STREET BATE FINDRATCH	og.		
<u>S(</u>	CHEDULE G, PART I, LINE 2B, LIST OF TEN HIGHEST PAID FUNDRAISE	.0.		
_				
, -	r) wave or rimprators, wacurien a Mocol Detoy TMC			
(]	I) NAME OF FUNDRAISER: WASHBURN & MCGOLDRICK, INC.			
, -	TANDREAG OF EINIDDATAED.			
(-	I) ADDRESS OF FUNDRAISER:			
0.1	FO MENT LOTTON DOND CITTUR 210 LABUAM NV 12110			
9:	50 NEW LOUDON ROAD, SUITE 210, LATHAM, NY 12110		_	
_		***		
, .	I) NAME OF FUNDRAISER: MCALLISTER & QUINN LLC			
<u> </u>	I) NAME OF FUNDRAISER: MCALLISTER & QUINN LLC			
, .	I) ADDRESS OF FUNDRAISER:			
	I) ADDRESS OF FUNDRAISER: 030 15TH STREET NW, SUITE 590 WEST, WASHINGTON, DC 20005			
T	030 IOTH STREET NW, SUITE 390 WEST, WASHINGTON, DC 20003	000	- 000	E7) 2012

Schedule G (Form 990 or 990-EZ) CHATHAM UNIVERSITY Part IV Supplemental Information (continued)	<u> 25-0717890</u>	Page 4
Part IV Supplemental Information (continued)		
PART I, FUNDRAISING ACTIVITIES, LINE 2B(IV), GROSS RECEIPTS	:	
THE UNIVERSITY DOES NOT TRACK RECEIPTS IN THE MANNER IN		
WHICH THE GROSS RECEIPTS DIRECTLY RELATED TO THE SERVICES P	ROVIDED CAN	
		
BE IDENTIFIED.		
	· <u></u>	

SCHEDULE (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

▶ Information about Schedule I (Form 990) and its instructions is at www irs gov/form990. ▶ Attach to Form 990.

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Open to Public Inspection 2013

Name of the organization CHATHAM U	CHATHAM UNIVERSITY						Employer identification number $25-0717890$
Part I General Information on Grants and Assistance	and Assistance						
1 Does the organization maintain records to substantiate the amount of	to substantiate the	amount of the grants	or assistance, the	grantees' eligibilit	y for the grants or ass	the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection	
	stance?	torin the control that	otial Lott at abanda	d States			A Yes No
Performent Part IV the organization is independent of monitority, the use of train time of the organization answered "Yes" to Form 990, Part IV, line 21, for any	Governments and	Organizations in the	Unids in the Office	d states.	anization answered "^	/es" to Form 990, Part	. IV, line 21, for any
1	\$5,000. Part II can	be duplicated if addit	ional space is neec	ded.			
1 (a) Name and address of organization or government	(p) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, EMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ALLEGHENY CONFERENCE ON COMMUNITY DEVELOPMENT - 425 SIXTH AVENUE, SUITE 1100 - PITTSBURGH, PA	25-09-73-3-3-3-3-3-3-3-3-3-3-3-3-3-3-3-3-3-3	501(0)(3)	15 400	0	a / N	N N	PROGRAM SUPPORT
							2
2 Enter total number of section 501(c)(3) and government organizations 3 Enter total number of other or anizations listed in the line 1 table	and government or, s listed in the line		listed in the line 1 table				T 0
4	, see the Instructi	ions for Form 990.					Schedule I (Form 990) (2013)

Page 2

CHATHAM UNIVERSITY

Schedule | (Form 990, 2013) CHATHAM UNIVERSITY

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
			c	× / /	4/N
EDUCATIONAL GRANTS AND SCHOLARSHIPS	721	8,84,,000,		V/A	
Part IV Supplemental Information. Provide the information required	uired in Part I, lir	ı ne 2, Part III, column	(b), and any other a	in Part I, line 2, Part III, column lbt, and any other additional information.	
PART I, LINE 2:					
THE OFFICES OF ENROLLMENT MANAGEMENT	AND	FINANCIAL A	AID OVERSEE		
THE AWARDING OF BOTH NEED-BASED FI	FINANCIAL	AID AND ME	AND MERIT-BASED	SCHOLARSHIPS.	
ONCE A STUDENT HAS COMPLETED THE F	FINANCIAL	AID	APPLICATION PRO	PROCESS AND IS	
FOUND ELIGIBLE FOR NEED-BASED AND/OR	OR MERIT	BASED AID,), SHE WILL	RECEIVE A	
FINANCIAL AID PACKAGE DETAILING THE	- 1	COMBINATION OF S	SOURCES USED	D TO PROVIDE	
FINANCIAL ASSISTANCE. GRANT FUNDS	S AWARDED	TO STUDENTS	ARE	APPLIED DIRECTLY	
TO THEIR STUDENT ACCOUNTS. USAGE	IS MONITORED	BY	VIRTUE OF DI	DIRECT ACCOUNT	

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

➤ Attach to Form 990. ➤ See separate instructions.

▶ Information about Schedule J (Form 990) and its instructions is at www irs gov/form990

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Department of the Treasury

CHATHAM UNIVERSITY

Questions Regarding Compensation

Employer identification number 25-0717890

			Yes	No
1 a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use	E 6	1	
	Travel for companions Payments for business use of personal residence	,		
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	X	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,		1	-
	trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2	x	
_				300
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.	- 1		
	Compensation committee Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee	e		
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		х
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	X	
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	40		
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
•	contingent on the revenues of:			
а	The organization?	-	0	Х
b	Any related organization?	5a	-	X
_	If "Yes" to line 5a or 5b, describe in Part III.		100	
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation		1.0	
	contingent on the net earnings of:			
а	The organization?	6-		х
b	Any related organization?	6a 6b		X
_	If "Yes" to line 6a or 6b, describe in Part III.		3 3	
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments			
	not described in lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		
LHA	Fig. 5. I by I by A child and a child and a children and a childre	hedule J (Fori	n 990	2013

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2013.05080 CHATHAM UNIVERSITY

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Page 2

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. CHATHAM UNIVERSITY Schedule J (Form 990) 2013

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W-	W-2 and/or 1099-MISC compensation	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(a)-(i)(b)	reported as deferred in prior Form 990
(1) DR. ESTHER L. BARAZZONE	≘	416,839.	0	460,328.	344,587.	25,444.	1,247,198.	210,500.
PRESIDENT	Ξ	0	0	0	0	0	0	0
(2) WALTER B. FOWLER	18	229,553.	0	2,941.	85,732.	15,609.	333,835.	0
SR, VP-FINANCE & ADMIN	: 🗉	0	0	0	1 1			0
(3) WENYING XU	Ξ	173,615.	0	1,450.	39,284.	23,672.	238,021.	0
VP FOR ACADEMIC AFFAIRS	: €	0	0	0		0	0	0
(4) WILLIAM T. CAMPBELL	≘	155,326.	0	820.	15,713.	14,227.	186,086.	• 0
VP MARKETING & COMMUNICATIONS	€	0	0	0	l		• 0	0
(5) ANN BOYD-STEWART (EXIT 9/2013)	Ξ	141,447.	0	1,060.	14,363.	9,258.	166,128.	0
VP UNIVERSITY ADVANCEMENT	€	0	0	0	0	0		0
(6) DAVID M. HASSENZAHL	≘	137,923.	0	426.	14,321.	14,596.	167,266.	0
DEAN, SCHOOL OF SSE	€	0	0	0	0	0	0	
(7) KAROL DEAN (EXIT 5/2014)	≘	132,132.	0	622.	13,770.	14,270.	160,794.	0
DEAN, CHATHAM COLLEGE FOR WOMEN	: ≘	0	0	0	l	0		0
(8) PAUL D. STEINHAUS	Ξ	129,804.	0	607.	13,500.	14,246.	158,157.	.0
CIO, DIRECTOR OF INFO TECHNOLOGY	≘	0	0	0	0	0	0	0
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332112				-			Schedu	Schedule J (Form 990) 2013

Part III | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

4B: LINE Η, PART

SECTION 457(F) ď Z ESTHER BARAZZONE PARTICIPATES PRESIDENT

QF TO THE PLAN IN JULY \$209,500 WERE MADE CURRENT YEAR ADDITIONS OF PLAN.

THE PRESIDENT RECEIVED COLUMN (C). II, 2013 AND ARE REPORTED IN PART \$442,186 2014 TOTALLING 30 PLAN DURING THE YEAR ENDED JUNE PAYOUT FROM THE

PAYOUT THE OF AMOUNT $_{
m THE}$ (B)(III). COLUMN IN PART II, REPORTED WHICH (正) COLUMN Z PRESENTED R 990 FORM PRIOR YEAR ď NO DEFERRED AS REPORTED

CHIEF Ē CAPACITY THE Z CHATHAM UNIVERSITY SERVES ESTHER BARAZZONE

DR. TITLE OF PRESIDENT. EXECUTIVE OFFICER WITH THE AND ADMINISTRATIVE TENURE DURING HER YEARS. 21 BARAZZONE HAS SERVED THE UNIVERSITY FOR OVER

GRADUATE 25 ADDED CHATHAM UNIVERSITY HAS ACHIEVED UNIVERSITY STATUS,

HAS CONDUCTED AND HIGHLY COMPETITIVE DOCTORAL PROGRAMS, FIVE PROGRAMS AND

SUCCESSFUL CAPITAL CAMPAIGNS THAT HAVE RAISED OVER

IN ADDITION

\$80 MILLION.

5 F

MILLION

\$30

FROM

ENDOWMENT GROW

SEEN THE

IN TOTAL

\$150 MILLION

STUDENT ENROLLMENT QUADRUPLED. ELIMINATED AND OPERATING DEFICITS WERE

THE ZI TOP MASTER'S-LEVEL INSTITUTIONS RANKED AMONG THE CONSISTENTLY WORLD REPORT AND THE PRINCETON REVIEW, CHATHAM NEWS & U.S. ΒY NORTHEAST GRADUATE-INTENSIVE FIVE PERCENT OF TOP UNIVERSITY IS ALSO RANKED IN THE

Part III | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

HAS THE PRINCETON REVIEW HAS THE NATION'S GREENEST INSTITUTIONS WITH EDUCATION HIGHER NO COMMISSION ACCREDITED CHATHAM UNIVERSITY WITH NO EXCEPTIONS. STATES MIDDLE ALSO RECOGNIZED CHATHAM AS ONE OF INSTITUTIONS NATIONALLY

THEIR "GREEN HONOR ROLL".

NO

INCLUSION

THE VALUE ATTRIBUTED TO HER PERSONAL SPACE IS ALSO BARAZZONE AND IN Ø AS IS REQUIRED TO RESIDE (D) TO DR. LIFE COLUMN SUPPLEMENTAL COMPENSATION INFORMATION BASIC EMPLOYEE BENEFITS (INCLUDING HEALTH BENEFITS CARE INSURANCE) PROVIDED II, J, PART BARAZZONE PART II, COLUMN (D) SCHEDULE HER EMPLOYMENT, DR. Ö AND LONG-TERM ARE REPORTED REPORTED ON SCHEDULE J, UNIVERSITY HOUSING. Q. FOWLER, Ь INSURANCE, CONDITION SCHEDULE

℧ RETIREMENT PROGRAM THAT PROVIDES THAT THE THE DEFERRED ø OF SUBJECT TO CONTRIBUTIONS SERVICE PLAN, ARE REPORTED IN COLUMN (C). OF. UNVESTED DEFERRED COMPENSATION ACCRUALS WHICH ARE ALL YEARS EMPLOYER OF RETIREMENT INCOME FOR PRESIDENT PROVIDES TO THE UNIVERSITY. OF FORFEITURE, AND ď OF. COMPENSATION BENEFITS ARE PART 403(B) RISK MODEST LEVEL UNIVERSITY'S SUBSTANTIAL

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Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
AMOUNTS REPORTED IN COLUMN (B)(III) ALSO INCLUDE INTERNAL REVENUE CODE
SECTION 132 BENEFITS PROVIDED BY THE UNIVERSITY TO THE PRESIDENT,
CONSISTING OF THE VALUE OF PERSONAL USE OF A UNIVERSITY-PROVIDED
AUTOMOBILE AND FINANCIAL CONSULTING SERVICES. THE UNIVERSITY DOES NOT
PROVIDE THE DRESTDENT WITH AN EXPENSE ACCOUNT FOR DERSONAL HISE.

			#	

SCHEDULE K (Form 990) Department of the Treasury Internal Revenue Service

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

Open to Public 2013 Inspection

OMB No. 1545-0047

► Attach to Form 990. ► See separate instructions. ► Information about Schedule K (Form 990) and its instructions is at www irs goviform990.

(i) Pooled Yes No financing **Employer identification number** × × å မိ (g) Defeased (h) On behalf 25-0717890 ŝ × × ۵ of issuer Yes Yes Yes ŝ × × Yes ŝ ŝ CAPITAL PURCHASES 35,870,000.IN PART VI FOLLOW (f) Description of purpose 10,000,000, AND RENOVATIONS SEE DESCRIPTION O Yes Yes CONTINUATIONS 33,080,625. 35,870,000 2,559,375 230,000 × å ŝ B Θ ×es Yes × × (e) Issue price 800,008 230,035. (E) 10,000,000 9,200,000 [⊗]× × ٩ 2009 AND (d) Date issued 09/29/08 02/29/12 ⋖ Yes (A) × × Yes FOR COLUMNS (c) CUSIP# NONE NONE Does the organization maintain adequate books and records to support the final allocation of proceeds? Are there any lease arrangements that may result in private business use of Was the organization a partner in a partnership, or a member of an LLC, 25 - 1448115SEE PART VI (b) Issuer EIN Were the bonds issued as part of an advance refunding issue? UNIVERSITY Were the bonds issued as part of a current refunding issue? which owned property financed by tax-exempt bonds? Has the final allocation of proceeds been made? B EDUCATION BUILDING AUTHO Working capital expenditures from proceeds COUNTY HIGHER MCKEESPORT INDUSTRIAL A DEVELOPMENT AUTHORITY CHATHAM Capital expenditures from proceeds Credit enhancement from proceeds Capitalized interest from proceeds Amount of bonds legally defeased Gross proceeds in reserve funds Proceeds in refunding escrows Year of substantial completion Issuance costs from proceeds (a) Issuer name Part III Private Business Use Other unspent proceeds bond-financed property? Amount of bonds retired Total proceeds of issue Other spent proceeds Name of the organization Bond Issues ALLEGHENY Proceeds Part II Part 9

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Schedule K (Form 990) 2013

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332121 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Schedule K (Form 990) 2013

Paue 2 % % % ŝ ŝ ۵ Yes Yes % % % % ŝ å Ç O Yes Yes 25-0717890 % % % % 2× 2 × × × × × × × Yes Yes × % % % % 2× ŝ × × × Yes Yes × × c Are there any research agreements that may result in private business use of bond-financed property? counsel to review any management or service contracts relating to the financed property? d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside governmental person other than a 501(c)(3) organization since the bonds were issued? Enter the percentage of financed property used in a private business use as a result of b If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed 8a Has there been a sale or disposition of any of the bond-financed property to a nonc If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections Has the organization established written procedures to ensure that all nonqualified entities other than a section 501(c)(3) organization or a state or local government If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate bonds of the issue are remediated in accordance with the requirements under counsel to review any research agreements relating to the financed property? Enter the percentage of financed property used in a private business use by unrelated trade or business activity carried on by your organization, another 3a Are there any management or service contracts that may result in private Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and 4a Has the organization or the governmental issuer entered into a qualified Does the bond issue meet the private security or payment test? section 501(c)(3) organization, or a state or local government Regulations sections 1.141-12 and 1.145-2? business use of bond-financed property? Part III Private Business Use (Continued) If "No" to line 1, did the following apply? 3 Is the bond issue a variable rate issue? hedge with respect to the bond issue? Penalty in Lieu of Arbitrage Rebate? computation was performed 1.141-12 and 1.145-27 Total of lines 4 and 5 a Rebate not due yet? b Exception to rebate? b Name of provider c No rebate due? Part IV Arbitrage c Term of hedge ₹ ß G N 4 9

Schedule K (Form 990) 2013

d Was the hedge superintegrated?

e Was the hedge terminated? 332122 10-09-13

Paue 3

	No Yes			-					0	Yes No Yes No																			
۵	Yes No		u			×	×		В	Yes No	×	structions).		AUTHORITY	DMING	-	BUILDING	UNIVERSITY	FOR THE	U2 I	DANGING EDOM	U	FINAL						
*	Yes			-		×	×		A	Yes No	×	uestions on Schedule K (see instructions)		ION BUILDING	ш		EDUCATION BUIL	OF ITS	UNIVERSI	A BONDS	лтны 2002 Ат ратыс р	TANNUALLY	AR, WITH THE						
Part IV Arbitrage (continued)		5a Were gross proceeds invested in a guaranteed investment contract (GIC)?	b Name of provider	c Term of GIC	d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?	6 Were any gross proceeds invested beyond an available temporary period?	7 Has the organization established written procedures to monitor the requirements of section 148?	Part V Procedures To Undertake Corrective Action	1		Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable requlations?	mental Information. Provide additional information for responses to	SCHEDULE K, PAKT I, BOND ISSUES:	(A) ISSUER NAME: ALLEGHENY COUNTY HIGHER EDUCATION	DESCRIPTION OF PURPOSE: SEE DESCRIPTION IN	SCHEDIILE K BOND TSSITE BOND (B)	TY HIGHER	THORITY ISSUED \$35,870,000 AGGREGATE PRINCIPAL	HALF OF THE	RRENT REFUNDING OF THE 1	A BONDS, AND THE CURRENT AND ADVANCE REFUNDING OF	INTEREST PAYMENTS ARE REQUIRED	REQUIRED ON SEP	PAYMENT DUE ON SEPTEMBER 1, 2035.					

SCHEDULE L

(Form 990 or 990-EZ)

Transactions With Interested Persons

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open To Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Employer identification number

			NIVERSIT						25	-07	7178	390		
Part Excess	Benefit Trans	sacti	ONS (section 5	01(c)(3	3) and	section 501(c)(4) or	rgan	nizations only).						
						art IV, line 25a or 25			art V	line 4	0b			
1			Relationship bet			lified					50.	(4)	Corre	cted2
(a) Name of disqu	alified person	` '	person and or				(c) [Description of tran	sactio	n			es	No
												——	-3	140
							_					+	 }-	
							=							
		 								-		+	-	
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			···						-			+	-	
2 Enter the amount	of tax incurred by	the o	rganization man	agers	or disc	qualified persons d	lurin	g the year under	_				19	
section 4958	***************************************					•••••				\$				
3 Enter the amount	of tax, if any, on I	ine 2,	above, reimburs	ed by	the or	ganization				\$				
	74													
Part II Loans	to and/or Froi	m Int	erested Per	sons	.			<u> </u>						
Complete	if the organizatio	n ansv	wered "Yes" on	Form !	990-EZ	, Part V, line 38a or	r Fo	rm 990, Part IV, lin	ne 26;	or if th	ne orga	anizati	on	
	an amount on For							•	,		J			
(a) Name of	(b) Relation		(c) Purpose		oan to or	(e) Original	Т	(f) Balance due	(g)) In	(h) Ap	proved ard or	(i) W	ritten
interested perso	on with organ	ization	of loan		ization?	principal amount			defa	ault?	comn	nittee?	agree	ment?
				То	From				Yes	No	Yes	No	Yes	No
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Total						> \$	\$							113
Part III Grants	or Assistance	e Ber	nefiting Inter	reste	d Pe	rsons.								
Complete	e if the organizatio	n ansv	wered "Yes" on	Form :	990, Pa	art IV, line 27.								
(a) Name of inte	rested person		(b) Relationship interested pers the organiza	son ar		(c) Amount of assistance	f	(d) Type assistan				e) Purp assista		f
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UA For Paparwork	Doduction Ast N	otios	see the Instruct	tions	for E-	000 ar 000 E7	_	0-1-	11	L (F.		0 01	- F-7	١.٥٥٠٠

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2013

Part IV Business Transactions Involv	ing Interested Persons.	***									
Complete if the organization answered	"Yes" on Form 990, Part IV, line 28a, 2	8b, or 28c.									
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction		aring of cation's nues?						
DOLLAR BANK	BOARD MEMBER	1 044 670	THE PRESENT	Yes	No						
UPMC HEALTH PLAN	BOARD MEMBER BOARD MEMBER		THE PRESIDE		X						
PARKHURST DINING SERVICES	BOARD MEMBER		A BOARD MEM		X						
PARKHORSI DINING SERVICES	BOARD MEMBER	2,210,401.	A BOARD MEM		X						
				_							
		-									
Part V Supplemental Information			<u> </u>								
Provide additional information for response	onses to questions on Schedule L (see	instructions).									
											
SCH L, PART IV, BUSINESS T	RANSACTIONS INVOLVI	NG INTEREST	ED PERSONS:								
		-									
(A) NAME OF PERSON: DOLLAR	R BANK										
(D) DESCRIPTION OF TRANSACTION: THE PRESIDENT OF THE UNIVERSITY SERVES											
(D) DESCRIPTION OF TRANSAC	TION: THE PRESIDENT	OF THE UNI	VERSITY SER	VES							
ON THE BOARD OF DOLLAR BANK. THE UNIVERSITY PROCURES BANKING SERVICES, A											
ON THE BOARD OF DOLLAR BANK. THE UNIVERSITY PROCURES BANKING SERVICES, A											
LINE OF CREDIT AND GENERAL MORTGAGES WITH THE BANK.											
LINE OF CREDIT AND GENERAL MORTGAGES WITH THE BANK.											
		-									
(A) NAME OF PERSON: UPMC H	EALTH PLAN										
(D) DESCRIPTION OF TRANSAC	TION: A BOARD MEMBE	R OF THE UN	IVERSITY IS								
EMPLOYED AS CHIEF EXECUTIVE	E OFFICER OF UPMC H	EALTH PLAN.	THE UNIVE	RSIT	Y						
PURCHASES HEALTH INSURANCE	THROUGH UPMC HEALT	H PLAN.									
(A) NAME OF PERSON: PARKHU	IRST DINING SERVICES										
(A) NAME OF PERSON: PARKING	NOT DINING BERVICES										
(D) DESCRIPTION OF TRANSAC	TION: A BOARD MEMBE	R OF THE UN	IIVERSITY HA	SA							
(2) 212 3111111311 31 111113113		10 01 1111 01									
BUSINESS INTEREST IN AND I	S EMPLOYED BY PARKH	URST DINING	SERVICES.								
PARKHURST PROVIDES ON CAME	OUS DINING SERVICES.										
- 10 - 10 - 10 - 10 - 10 - 10 - 10 - 10											

SCHEDULE M (Form 990)

Department of the Treasury

Name of the organization

Internal Revenue Service

Noncash Contributions

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

▶ Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990

OMB No. 1545-0047

2013

Open to Public Inspection

CHATHAM UNIVERSITY

Employer identification number 25-0717890

rai	Trypes of Property								
	•	(a)	(b)	(c)		(d)			
		Check if	Number of	Noncash contr		Method of de			
		applicable	contributions or	amounts repor Form 990, Part VI	ted on	noncash contribu	ıtion a	mount	:s
1	Art - Works of art		Internis Contributed	Tronn 990, Fait Vi	ii, iirie rg			-	
2	Art - Historical treasures								
3	Art - Fractional interests								
4			Uate			- -			
	Books and publications								
5	Clothing and household goods								
6	Cars and other vehicles								
7	Boats and planes						_		
8	Intellectual property								
9	Securities - Publicly traded	X	7	114,	605.	FAIR MARKET	VA	LUE	
10	Securities - Closely held stock								
11	Securities - Partnership, LLC, or								
	trust interests	X	1	2,216,	734.	FAIR MARKET	' VA	LUE	
12	Securities - Miscellaneous								
13	Qualified conservation contribution -								
	Historic structures								
14	Qualified conservation contribution - Other	_							
15	Real estate - Residential					-			
16	Real estate - Commercial								
17	Real estate - Other								
18			-			· .			
	Collectibles								
19	Food inventory								
20	Drugs and medical supplies								
21	Taxidermy								
22	Historical artifacts					<u> </u>			
23	Scientific specimens								
24	Archeological artifacts								
25	Other ()								
26	Other ()								
27	Other ()						_		
28	Other (
29	Number of Forms 8283 received by the organiz	zation during	the tax year for c	ontributions					
	for which the organization completed Form 828	33. Part IV. I	Donee Acknowled	gement	29			0	
	,	,,-		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				Yes	No
30a	During the year, did the organization receive by	/ contributio	n any property rer	norted in Part Lline	os 1 . 28 +	hat it must hold for	10.10	169	140
oou	at least three years from the date of the initial of								
	-		•			1 I I			х
_	the entire holding period?		••••••				30a		
	If "Yes," describe the arrangement in Part II.				, ,		7.7	77	
31	Does the organization have a gift acceptance p					utions?	31	X	
32a	Does the organization hire or use third parties		-	· •					
	contributions?						32a		<u>X</u>
b	If "Yes," describe in Part II.								
33	If the organization did not report an amount in	column (c) f	or a type of prope	rty for which colum	nn (a) is ch	ecked,			
	describe in Part II.								
LHA	For Paperwork Reduction Act Notice, see	the Instruc	tions for Form 99	0.		Schedule M	(Form	990) (2013)

332141 09-03-13

Schedule M	(Form 990) (2013) CHATHAM UNIVERSITY	25-0717890	Page 2
Part II	Supplemental Information. Provide the information required by Part I, lines 30b, 32b, a is reporting in Part I, column (b), the number of contributions, the number of items received, or this part for any additional information.	ınd 33, and whether the organiza a combination of both. Also comp	tion olete
			-
			
			-:-

332142 09-03-13

Schedule M (Form 990) (2013)

SCHEDULE O

(Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www irs coulform 990

Employer identification number 25-0717890

Name of the organization CHATHAM UNIVERSITY

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: COLLEGE FOR WOMEN OFFERS SUPERB CAREER PREPARATION INFORMED BY THE CHATHAM COLLEGE FOR GRADUATE STUDIES AND CHATHAM COLLEGE LIBERAL ARTS. FOR CONTINUING AND PROFESSIONAL STUDIES PROVIDE WOMEN AND MEN WITH UNDERGRADUATE, GRADUATE, PROFESSIONAL, AND CONTINUING EDUCATION OF THE HIGHEST QUALITY WITH PRIMARY EMPHASIS ON PREPARATION FOR WORK AND THE PROFESSIONS.

EXPLANATION: ON OCTOBER 1, 2013, CHATHAM UNIVERSITY ESTABLISHED CHATHAM INVESTMENTS, LLC AS A WHOLLY OWNED SUBSIDIARY FOR THE PURPOSE OF CONTRIBUTING CAPITAL FOR A 1% OWNERSHIP INTEREST IN A JOINT VENTURE, EDEN HALL SOLAR, LLC. THE JOINT VENTURE IS RESPONSIBLE TO INVEST, CONSTRUCT, OPERATE AND MANAGE RENEWABLE ENERGY SYSTEMS AND OTHER SUSTAINABLE PROPERTY AT THE EDEN HALL CAMPUS.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: ACCREDITED BY THE MIDDLE STATES COMMISSION ON HIGHER EDUCATION, CHATHAM UNIVERSITY IS A COED INSTITUTION THAT GRANTS BACHELOR, MASTER AND DOCTORATE LEVEL DEGREES THROUGH FOUR DISTINCTIVE SCHOOLS AND COLLEGES: THE FALK SCHOOL OF SUSTAINABILITY (HOUSED WITHIN OUR EDEN HALL CAMPUS THE WORLD'S FIRST ACADEMIC COMMUNITY BUILT FROM THE GROUND UP FOR THE STUDY AND PRACTICE OF SUSTAINABLE LIVING), THE SCHOOL OF HEALTH SCIENCES, THE SCHOOL OF ARTS, SCIENCE AND BUSINESS, AND THE COLLEGE FOR CONTINUING AND PROGRESSIONAL STUDIES. STUDENTS CAN CHOOSE FROM OVER 40

UNDERGRADUATE MAJORS AND OVER 25 MASTERS AND DOCTORAL PROGRAMS, AND

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

FORM 990, PART III, LINE 2, NEW PROGRAM SERVICES:

Schedule O (Form 990 or 990-EZ) (2013)

332211 09-04-13

Name of the organization

CHATHAM UNIVERSITY

Employer identification number 25-0717890

ONLINE COURSES OF STUDY ARE AVAILABLE. THE UNIVERSITY'S FTE AS OF FALL 2014 WAS 1,406 STUDENTS.

STUDENT AND COMMUNITY SERVICES: CHATHAM UNIVERSITY STRIVES TO DEVELOP THE WHOLE STUDENT - BOTH IN AND OUTSIDE THE CLASSROOM. WE OFFER ON- AND OFF-CAMPUS OPPORTUNITIES FOR PROFESSIONAL SKILL-BUILDING AND EXPERIENTIAL LEARNING. INTERNSHIPS AND MENTORSHIPS OFFER SUPPORT AND OUR INNOVATIVE FOUR PHASES TO YOUR FUTURE WORKS WITH STUDENTS STARTING IN THEIR FIRST YEAR TO EXPLORE THEIR INTERESTS AND PURSUE THEIR GOALS. STUDENT AFFAIRS PLAY AN INTEGRAL ROLE IN HELPING OUR STUDENTS ENHANCE THEIR PHYSICAL, MENTAL, AND SOCIAL WELL-BEING. STUDENTS HAVE A VARIETY OF OPPORTUNITIES HIGHLIGHTED IN THE ANNUAL ACTIVITIES CALENDAR FEATURING OVER 300 EVENTS AND HAPPENINGS THROUGHOUT THE YEAR. **CHATHAM** OFFERS A NCAA DIVISION III ATHLETIC PROGRAM FEATURING EIGHT WOMEN'S AND SIX MEN'S VARSITY SPORTS TEAMS ANCHORED OUT OF OUR IMPRESSIVE 78,000 SQUARE FOOT ATHLETIC AND FITNESS CENTER. STUDENTS LIVING ON CAMPUS ARE WELCOMED INTO A LIVING AND LEARNING ENVIRONMENT WHERE WELLNESS AND A STRONG SENSE OF COMMUNITY PREVAIL. CHATHAM HAS BEEN SELECTED FOR THE PRINCETON REVIEW'S GREEN COLLEGE GUIDE LISTING FOUR YEARS IN A ROW, NAMED IN THE TOP 20 OF SIERRA MAGAZINE'S LIST OF "COOL SCHOOLS" AND MENTIONED IN A 2012 FORBES ARTICLE AS ONE OF THE PLACES "CONTRIBUTING TO PITTSBURGH'S TRANSFORMATION INTO A DESTINATION FOR GREEN LIVING."

FOR THREE CONSECUTIVE YEARS, CHATHAM UNIVERSITY HAS BEEN ADMITTED TO THE PRESIDENT'S HIGHER EDUCATION COMMUNITY SERVICE HONOR ROLL (2011, 2012, 2013) FOR ENGAGING ITS STUDENTS, FACULTY, AND STAFF IN MEANINGFUL SERVICE THAT ACHIEVES MEASURABLE RESULTS IN THE COMMUNITY.

Employer identification number 25-0717890

A HEALTH AND COUNSELING CENTER ASSISTS STUDENTS IN NEED AND PROVIDES AN

OPPORTUNITY FOR STUDENTS TO BETTER THEMSELVES THROUGH MANY PROGRAMS AND

SERVICES.

LIBRARY SERVICES: THE JENNIE KING MELLON LIBRARY HAS ADDED NEW

RESOURCES THAT SUPPORT THE LEARNING AND TEACHING MISSION OF CHATHAM

UNIVERSITY, INCLUDING A NUMBER OF FULL-TEXT JOURNAL DATABASES. THE

LIBRARY STAFF CONTINUES TO DEVOTE SIGNIFICANT AMOUNTS OF TIME TO

RESEARCH CONSULTATIONS. THE ARCHIVE COLLECTION HAS BENEFITED FROM

ENDOWED SUPPORT AND INCREASED STAFF HOURS TO AID IN DOCUMENTATION,

ORGANIZATION, AND PRESERVATION.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:

IN MAY 2008 THE UNIVERSITY RECEIVED THE 388-ACRE EDEN HALL FARM CAMPUS

AS A GIFT FROM THE EDEN HALL FOUNDATION. LOCATED NORTH OF PITTSBURGH

IN RICHLAND TOWNSHIP AND APPROXIMATELY 45 MINUTES FROM CHATHAM'S

HISTORIC SHADYSIDE CAMPUS, EDEN HALL FARM CAMPUS IS A LIVING LABORATORY

FOR UNDERGRADUATE AND GRADUATE STUDENTS AS WELL AS FOR THE SURROUNDING

COMMUNITIES.

THE UNIVERSITY OWNS THE OLDEST CIVIL WAR-ERA HOME ON FIFTH AVENUE, THE
HOWE-CHILDS GATE HOUSE, WHICH NOW SERVES AS A GUEST HOUSE FOR
UNIVERSITY VISITORS AS WELL AS HEADQUARTERS FOR THE CAMPUS ARBORETUM.
THE UNIVERSITY IS HOME TO THE OLKES COLLECTION OF AFRICAN ART, ONE OF
THE MOST SIGNIFICANT COLLECTIONS OF AFRICAN TRIBAL ART IN THE TRI-STATE
REGION.

THE UNIVERSITY HOSTS NUMEROUS EVENTS ON CAMPUS INCLUDING:

Schedule O (Form 990 or 990-EZ) (2013) Page 2 Name of the organization Employer identification number CHATHAM UNIVERSITY 25-0717890 ENTREPRENEURSHIP PROGRAMS FOR WOMEN, SPONSORED BY THE CENTER FOR WOMEN'S ENTREPRENEURSHIP; NATIONAL GIRLS AND WOMEN IN SPORTS DAY; HILLMAN DISTINGUISHED LECTURE SERIES; RACHEL CARSON DAY FOR STUDENTS GRADES 6-12; READY TO BE HEARD: ADVOCACY TRAINING FOR WOMEN; WESTERN PENNSYLVANIA GARDENING AND LANDSCAPING SYMPOSIUM; WESTERN PA UNDERGRADUATE PSYCHOLOGY CONFERENCE; AND A NUMBER OF GLOBAL FOCUS EVENTS. VARIOUS PERFORMING AND VISUAL ARTS EVENTS HELD THROUGHOUT THE ACADEMIC YEAR ARE FREE AND OPEN TO THE PUBLIC. FORM 990, PART VI, SECTION A, LINE 2: THE FOLLOWING INDIVIDUALS HAVE A BUSINESS RELATIONSHIP: W. DUFF MCCRADY; DR. ESTHER L. BARAZZONE; G. NICHOLAS BECKWITH III; FREDDIE FU, M.D.; DIANE P. HOLDER FORM 990, PART VI, SECTION B, LINE 11: THE FORM 990 IS REVIEWED BY SENIOR FINANCE MANAGEMENT AND THE PRESIDENT IN DETAIL. THE FORM IS THEN DISCUSSED AND REVIEWED BY THE AUDIT COMMITTEE OF THE BOARD OF TRUSTEES. FOLLOWING COMMITTEE LEVEL REVIEW, THE APPROVED DOCUMENT IS PROVIDED TO THE FULL MEMBERSHIP OF THE BOARD BEFORE ELECTRONIC SUBMISSION TO THE INTERNAL REVENUE SERVICE. FORM 990, PART VI, SECTION B, LINE 12C: ALL TRUSTEES SHALL DISCLOSE TO THE BOARD OF TRUSTEES ANY POSSIBLE CONFLICT OF INTEREST AT THE EARLIEST PRACTICAL TIME. FURTHERMORE,

THE TRUSTEE SHALL ABSENT HERSELF OR HIMSELF FROM DISCUSSIONS OF, AND

ABSTAIN FROM VOTING ON, SUCH MATTERS UNDER CONSIDERATION BY THE BOARD OF

332212 09-04-13

TRUSTEES OR ITS COMMITTEES.

THE MINUTES OF SUCH MEETING SHALL REFLECT THAT

Schedule O (Form 990 or 990-EZ) (2013)

A DISCLOSURE WAS MADE AND THAT THE TRUSTEE HAVING A CONFLICT, OR POSSIBLE CONFLICT, ABSTAINED FROM VOTING. ANY TRUSTEE WHO IS UNCERTAIN WHETHER A CONFLICT OF INTEREST MAY EXIST IN ANY MANNER MAY REQUEST THE BOARD OF TRUSTEES OR COMMITTEE TO RESOLVE THE QUESTION IN HER OR HIS ABSENCE BY MAJORITY VOTE. ANNUALLY, BOARD MEMBERS AND KEY EMPLOYEES SIGN A CONFLICT OF INTEREST DISCLOSURE FORM PROVIDED BY THE SECRETARY OF THE BOARD. THE SIGNED FORM IS THEN FORWARDED TO THE PRESIDENT'S OFFICE AND THE FINANCE DEPARTMENT TO BE LOGGED AND FILED FOR REFERENCE. ANY IDENTIFIED CONFLICTS ARE IMMEDIATELY BROUGHT TO THE ATTENTION OF THE EXECUTIVE COMMITTEE OF THE BOARD.

FORM 990, PART VI, SECTION B, LINE 15:

COMPENSATION IS DETERMINED BY THE EXECUTIVE COMMITTEE OF THE

BOARD OF TRUSTEES. THE EXECUTIVE COMMITTEE UTILIZES AN APPROPRIATE MIX OF

COMPARABLE DATA, EXPERTISE FROM OUTSIDE CONSULTANTS AND SPECIFIC

INSTITUTIONAL FACTORS IN MAKING A DETERMINATION OF COMPENSATION FOR THE

PRESIDENT AND KEY EMPLOYEES BOTH IN TERMS OF DOLLAR AMOUNT AND STRUCTURE OF

COMPENSATION AND BENEFITS. COMPENSATION DECISIONS ARE CONTEMPORANEOUSLY

DOCUMENTED BY AN INDEPENDENT BOARD AND COMPLY WITH THE PROVISIONS OF IRC

SECTION 4958.

FORM 990, PART VI, SECTION C, LINE 19:

THE UNIVERSITY'S POLICIES, ORGANIZATIONAL DOCUMENTS AND

FINANCIAL STATEMENTS ARE MADE AVAILABLE UPON REQUEST. FINANCIAL STATEMENTS ARE ALSO AVAILABLE ON THE UNIVERSITY'S WEBSITE.

FORM 990, PART VII, TRUSTEES EMERITI:

THE FOLLOWING INDIVIDUALS ARE EMERITI TRUSTEES WHO MAY

332212 09-04-13

Schedule O (Form 990 or 990-EZ) (2013)

Name of the organization CHATHAM UNIVERSITY

Employer identification number 25-0717890

ATTEND ALL MEETINGS OF THE BOARD AND COMMITTEES, BUT SHALL HAVE NO VOTING RIGHTS: THOMAS J. HILLIARD, JR AND HANNAH HONIG KAMIN.

FORM 990, PART XII, LINE 2C, FINANCIAL STATEMENTS AND REPORTING:

THE AUDIT COMMITTEE OF THE BOARD OF DIRECTORS APPROVES THE

APPOINTMENT OF THE INDEPENDENT ACCOUNTING FIRM ENGAGED TO AUDIT THE

UNIVERSITY'S FINANCIAL STATEMENTS ON AN ANNUAL BASIS. IN ADDITION, THE

AUDIT COMMITTEE REVIEWS DRAFT FINANCIAL STATEMENTS AND RECEIVES A

REPORT ON THE RESULTS OF THE AUDIT FROM THE INDEPENDENT ACCOUNTANT.

THE AUDIT COMMITTEE IS ALSO UPDATED REGARDING THE AUDIT BY THE SENIOR

VICE PRESIDENT OF FINANCE FOR FINANCE AND ADMINISTRATION AND BY THE

ASSISTANT VICE PRESIDENT FOR FINANCE AND ADMINISTRATION.

FORM 990, PART VI, SECTION A, QUESTION 1A, DELEGATION OF AUTHORITY:

THE EXECUTIVE COMMITTEE SHALL HAVE AUTHORITY TO ACT FOR

THE BOARD OF TRUSTEES ON ALL MATTERS EXCEPT FOR THE FOLLOWING WHICH

SHALL BE RESERVED FOR THE BOARD OF TRUSTEES (UNLESS THE BOARD OF

TRUSTEES DIRECTS OTHERWISE): PRESIDENTIAL SELECTION AND TERMINATION;

TRUSTEE AND BOARD OFFICER SELECTION; CHANGES IN INSTITUTIONAL MISSION

AND PURPOSES; CHANGES TO THE CHATER; CHANGES TO THE BYLAWS; INCURRING

OF CORPORATE INDEBTEDNESS IN EXCESS OF TEN PERCENT (10%) OF THE

COLLEGE'S NET WORTH; SALE OF COLLEGE ASSETS OR TANGIBLE PROPERTY IN

EXCESS OF ONE PERCENT (1%) OF THE COLLEGE'S NET WORTH; ADOPTION OF THE

ANNUAL BUDGET; AND, CONFERRAL OF DEGREES. IN ADDITION TO ITS AUTHORITY

TO TAKE ACTION ON MATTERS WHICH CANNOT OR SHOULD NOT BE DEFERRED TO THE

BOARD'S NEXT SCHEDULED MEETING, PROCESS OR PROGRESS ON PLANNING GOALS,

Schedule O (Form 990 or 990-EZ) (2013)

Name of the organization	Employer	identifica	Page 2 tion number 9 0
CHATHAM UNIVERSITY	25-	07178	90
THE BOARD'S RESPONSIBILITY TO SUPPORT THE PRESIDENT AND A	SSESS	HER O	R
HIS PERFORMANCE AND SHALL REVIEW THE PRESIDENT'S COMPENSA	TION A	ND	
CONDITIONS OF EMPLOYMENT.			
		· <u>-</u>	
		 	

SCHEDULE R (Form 990)

▶Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. Related Organizations and Unrelated Partnerships ► See separate instructions. ▶ Attach to Form 990.

OMB No. 1545-0047 2013

▶Information about Schedule R (Form 990) and its instructions is at www irs gov/form990.

CHATHAM UNIVERSITY

Name of the organization Department of the Treasury Internal Revenue Service

Employer identification number 25-0717890Open to Public Inspection

Direct controlling

entity

327,714.CHATHAM UNIVERSITY End-of-year assets **e** 0 Total income Ð Legal domicile (state or Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33. foreign country) PENNSYLVANIA TO HOLD OWNERSHIP IN A Primary activity SOLAR PV PROJECT CHATHAM INVESTMENTS, LLC - 90-1022878 Name, address, and EIN (if applicable) of disregarded entity 15232 PITTSBURGH, PA WOODLAND ROAD Part I

Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. Part II

(6	Section 512(b)(13)	entity?	å			×					
	Section	ent	Yes								
(£)	Direct controlling	entity		:		N/A					
(e)	_	status (if section	501(c)(3))			TYPE I					
(p)	Exempt Code	section				501(C)(3)					
(0)	Legal domicile (state or	foreign country)				PENNSYLVANIA					
(q)	Primary activity			SUPPORT, BENEFIT, PERFORM	THE FUNCTIONS OF AND CARRY	OUT PURPOSES OF C.U.					
(a)	Name, address, and EIN	of related organization		THE DIETRICH FOUNDATION - 36-4711746	600 GRANT STR, SUITE 5360	PITTSBURGH, PA 15219	:				

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

332161 09-12-13 LHA

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CHATHAM UNIVERSITY Schedule R (Form 990) 2013

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

General or Percentage managing ownership partner?			re related	Section 512(b)(13) controlled entity?					Schedule R (Form 990) 2013
(j) General or managing partner? Yes No			e or mo	(h) Percentage ownership					R (Form
(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)			because it had on	(g) Share of Percent own assets					Schedule
(h) Disproportionate allocalions?			ırt IV, İme 34						
(g) Share of end-of-year assets			orm 990, Pa	(f) Share of total p, income		_			
Share of total elincome			ered "Yes" on l	(e) Type of entity (C corp, S corp, or trust)					
1 1			ion answ						
(e) Predominant income (related, unrelated, excluded from tax under sections 5 12-5 14)			he organizati	(d) Direct controlling entity			 		
Predom (related excluded section			nplete if t	(c) Legal domicile (state or foreign					99
(d) Direct controlling entity	 1		oration or Trust Coryear.	(b) Primary activity					
(c) Legal domicile (state or foreign country)			as a Corpong the tax)	Prim					
(b) Primary activity			janizations Taxable poration or trust duri	Zc					
(a) Name, address, and EIN of related organization			Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, Ine 34 because it had one or more related organizations treated as a corporation or trust during the tax year.	(a) Name, address, and EIN of related organization					332162 09-12-13
			_					[332

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Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	ρN
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	ns with one or more re	elated organizations lister	d in Parts II-IV?			
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		×
b Gift, grant, or capital contribution to related organization(s)				2		×
છ				2	×	
d Loans or loan quarantees to or for related organization(s)			31	12		×
a Loone or loon anaroteae by related organization(e)		■ 2 3 2 2 7 9 9 8 8 9 9 9 8 4 8 9 9 8 4 8 9 8 9 9 9 9	**************************************	+		4
			400 A 100 A	<u>p</u>		4
f Dividends from related organization(s)				#		×
		5 5 5 5 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7		F	r	×
				n 4		×
				3	†	; >
				=	1	4
j Lease of facilities, equipment, or other assets to related organization(s)				Ŧ		×
k Lease of facilities, equipment, or other assets from related organization(s)				*		×
l Performance of services or membership or fundraising solicitations for related organization(s)	janization(s)			=		×
m Performance of services or membership or fundraising solicitations by related organization(s)	anization(s)			투		×
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	tion(s)			‡		×
 Sharing of paid employees with related organization(s) 				င္		×
					= :	
p Reimbursement paid to related organization(s) for expenses				1		×
q Reimbursement paid by related organization(s) for expenses				19		X
r Other transfer of cash or nonetty to related organization(s)				7		۵
				<u>.</u>		4 5
S Outer transfer of cash of property from related organization(s)				18		4
2 If the answer to any of the above is "Yes," see the instructions for information on v	who must complete the	is line, including covered	information on who must complete this line, including covered relationships and transaction thresholds.			
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved	t involved		
(1)						
(2)						
12)						1
(4)						- 1
(5)						
(9)	à					
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Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) (b) (c) (d)	(q)	(0)	(d)	(e)	€	(b)	3	9	€	(k)
Name, address, and EIN of entity	Primary activity	ig ig	Predominant income particle (501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501 501	Are all 501(c)(3) ords.?	Share of total	Share of end-of-year	Dispropor- tionate allocations?	Cod	Seneral or nanaging partner?	Percentage ownership
		country)	under section 512-514) Yes	Yes No	income	assets	Yes No	(Form 1065)	Yes No	
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Part VII Supplemental Information	25-0717890 Page 5
Provide additional information for responses to questions on Schedule R (see instructions).	